



THE INSTITUTE FOR GLOBAL LEADERSHIP

2006-07 Annual Report

*thinking beyond boundaries
acting across borders*



Tufts
UNIVERSITY

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Mission Statement

The mission of the Institute for Global Leadership is to prepare new generations of critical thinkers for effective and ethical leadership, ready to act as global citizens in addressing international and national issues across cultures. In 2005, the Institute for Global Leadership was named a distinctive, cross-school program of the University, with the objective of enhancing the interdisciplinary quality and engaged nature of a Tufts education and to serve as an incubator of innovative ways to educate learners at all levels in understanding and engaging difficult and compelling global issues. The Institute encourages “thinking beyond boundaries and acting across borders.”

The Institute emphasizes rigorous academic preparation and experiential learning. Students learn through intensive engagement in classes, global research, internships, workshops, simulations and international symposia - all involving national and international leaders from the public and private sectors. These activities stress critical and normative thinking, written and oral communication skills, problem solving, and an interdisciplinary approach to learning. There is an emphasis both on individual progress and on collaborative effort. Students produce tangible outcomes to their studies through their research projects, the international forums and other significant initiatives. The experience helps stimulate intellectual curiosity and build individual self-confidence and independence, while at the same time developing analytical and practical leadership and decision-making skills.

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Programs of the Institute for Global Leadership

• Education for Public Inquiry and International Citizenship (EPIIC) (1985-)

The cornerstone of the Institute, EPIIC is a rigorous, carefully integrated multidisciplinary program on a global theme that is open to students of all majors and years. Since its inception at Tufts in 1985, EPIIC has been challenging students, as well as policymakers and the public at large, to think critically about questions of pivotal importance to the world. Its main components are: a yearlong colloquium; research projects; an international symposium; professional workshops; and public service initiatives. Past topics have included: International Terrorism (1986); The West Bank and Gaza Strip (1987); Transformations in the Global Economy (1993); Ethnicity, Religion and Nationalism (1994); The Future of Democracy (1997); Global Inequities (2002); The Role of the U.S. in the World (2004); Oil and Water (2005); and The Politics of Fear (2006). [The 2007-08 topic is Global Poverty and Inequality.](#)

• Global Research, Projects, and Internships (1986-)

Students are encouraged to conduct original, policy-oriented research and projects that allow them to test their theories and assumptions on the ground. Since 1986, more than 650 students have conducted research or participated in an international internship in more than 70 countries. These projects often develop into significant projects and senior honors theses. One project culminated in an informational DVD on the history of the Somali Bantu before their resettlement in the United States; the DVD is narrated by actor Danny Glover and is being distributed within the local communities in the US where the Somalis are being resettled.

• Inquiry (1992-)

Working with public and private schools in more than seven states, Inquiry is one of the university's largest and most diverse public service initiatives. It provides a unique opportunity for high school students to participate in an intellectual and challenging yearlong program, culminating in a role-playing simulation on an international issue. Tufts students act as mentors for the high school students. In 16 years, more than 3,800 high school students and 550 Tufts students have participated.

• Dr. Jean Mayer Global Citizenship Lecture Series (1993-)

This series, and its accompanying award, honors the legacy of former Tufts University President and Chancellor Jean Mayer by bringing distinguished individuals to campus who combine scholarship and public service and who are dedicated to helping students solve some of the world's pressing challenges. Recipients include Hon. Anson Chan, Gen. Romeo Dallaire, Sylvia Earle, Shirin Ebadi, Murray Gell-Mann, Sen. Sam Nunn, Conor Cruise O'Brien, Luis Moreno Ocampo, Gwyn Prins, Mary Robinson, Amartya Sen, Wole Soyinka, Ronald Takaki, and Archbishop Desmond Tutu.

• Tufts Initiative for Leadership and International Perspective (1997-)

In 1998, Tufts University, in cooperation with Peking University (Beijing), The Chinese University of Hong Kong, and The University of Hong Kong, began this unique leadership program. The program fosters cross-cultural team building through intensive, intellectual inquiry and practical study and internships with dynamic companies and organizations. Students from all four universities spend the summer in Hong Kong, working in pairs at specifically designed internships and attending the Leadership Lecture Series and a weekly seminar. They also spend ten days in Mainland China before they return to their respective universities to plan the annual international symposium held at Tufts University, where they all reconvene each winter. The 2005-06 topic was "China's Future Challenges" and the topic for 2006-07 was "Asia's Rising Giants: China and India." In 2007, TILIP incorporated a research trip to India into the program.

• INSPIRE (Institute Scholars and Practitioners in Residence) (1999-)

This program brings scholars and practitioners to campus for public lectures, classroom lectures and research and career advising. Recent participants have included Jack Blum, Senior Counsel for Special Projects for Finance Sector Compliance

Advisers Limited and an expert on controlling government corruption, international financial crime, money laundering, international tax havens and drug trafficking; Peter Droege, the Asia-Pacific Chair of the World Council for Renewable Energy and Director of Solar City for the International Energy Agency; Sanjoy Hazarika, a member of India's National Security Advisory Board; Mort Rosenblum, Associated Press correspondent for more than 30 years and the former chief editor of the *International Herald Tribune*; and David Wortmann, Director of Strategic Planning for First Solar.

• **Voices from the Field (2001-)**

For the last six years, the IGL has brought back to campus mid-career alumni (the Voices) who are presently working in the fields of nation building, complex humanitarian emergencies, human rights, U.N. peacekeeping, refugee assistance, preventative diplomacy, conflict resolution, and development assistance. They engage in several days of intense round-table conversation and a full day of undergraduate advising.

• **Building Understanding through International Learning and Development (B.U.I.L.D.) in Nicaragua (2002-)**

BUILD Nicaragua participants spend a semester learning about international development, cross-cultural exchange, the history and politics of Nicaragua and about the needs of the rural community of Siuna, Nicaragua before spending their winter break working in the community. In 2006, BUILD added a spring semester, student-taught course on sustainable development. This is a project in collaboration with the Tisch College for Citizenship and Public Service and Bridges to Nicaragua.

• **New Initiative for Middle East Peace (NIMEP) (2003-)**

NIMEP is a non-polemical student think-tank and outreach initiative aimed at finding progressive solutions to the historic conflicts in the Middle East. In 2005, NIMEP published the first edition of its journal, *NIMEP Insights*. The journal featured student research papers from NIMEP trips to Israel and the West Bank and to Egypt, as well as the IGL's 2004 trip to Iran. NIMEP's most recent trips were to Turkey and Lebanon. NIMEP also initiated and continues to help teach the Soliya course, now offered through the Political Science Department. Soliya is a web-based videoconferencing course, in which small groups of university students from the US and predominantly Muslim countries in the Middle East engage in intensive dialogue about the relationship between the US and the Arab and Muslim World.

• **EXPOSURE (2004-)**

EXPOSURE is a program dedicated to mentoring and developing young, knowledgeable photojournalists and documentarians and the advancement of human rights through the facilitation, distribution, and instruction of photojournalism and documentary studies. Working with the VII Photo Agency and de.MO, a design and publishing company, EXPOSURE has also mounted a number of professional exhibitions and offered students the opportunity to participate in professional photography workshops in Argentina, Bali, Kashmir, Kosovo and Philadelphia. Upcoming workshops are planned for Cambodia and Sierra Leone. EXPOSURE has published two books through de.MO based on the Kosovo and Argentina workshops.

• **Iran Dialogue Initiative (IDI) (2004-)**

IDI's mission is to facilitate educational dialogue and exchange between Tufts University students and students at the School for International Relations (SIR) in Tehran. This is a non-polemical and non-political initiative. In 2004, IDI organized the first official U.S. university visit to Iran since the 1979 revolution, where ten Tufts students spent two weeks traveling through Iran and meeting with their peers at SIR as well as at Mofid, a religious university in Qom.

• **Engineers Without Borders (EWB) (2005-)**

A collaboration with the School of Engineering, the mission of the Tufts Chapter of Engineers Without Borders is to design sustainable development projects for communities around the world and to engage students, faculty and the campus in the process. The group has worked on projects in Tibet, Ecuador, and El Salvador.

• **Tufts Energy Security Initiative (ESI) (2005-)**

ESI was developed by students who participated in the 2005 EPIIC Oil and Water colloquium. It is an effort to educate the

campus about global energy supply and demand, alternative energy sources, and the geopolitical consequences of the world's quest for energy sources. Research trips have been conducted in Belgium, California, Colorado, and Germany.

• **ALLIES (Alliance Linking Leaders in Education and the Services) (2006-)**

The objective of ALLIES is to expand and integrate the ongoing relationship between the Institute for Global Leadership and the military's educational institutions. ALLIES fosters dialogue, encourages joint research opportunities, creates activities that bring together students at private liberal universities and future military officers, and educates about the role of the U.S. military at home and abroad. Tufts students and USMA cadets recently conducted a joint research trip in Jordan.

• **Synaptic Scholars (2006-)**

The Synaptic Scholars program is designed to encourage and enable students interested in creative, intellectual exploration to realize their potential in intensive, interdisciplinary settings. The program creates a framework in which intellectual juxtapositions, critical thinking and self-directed explorations are fully realized. Synaptic Scholars is a leadership program, meant to provide a forum for students to take risks, pursue passions, and challenge assumptions in an intimate, supportive and collaborative environment. It is designed to cultivate a strong sense of accountability and responsibility, while encouraging scholars to enrich the University's intellectual life and programming.

• **Robert and JoAnn Bendetson Public Policy Initiative (2006-)**

The Bendetson Public Diplomacy Initiative is an effort to bring key global policymakers and officials to Tufts to share their experiences and perspectives with students. It also brings these policymakers and officials together to discuss their shared experiences, such as the program on "Iraq: Moving Forward" in 2007, which explored next steps in Iraq with participants from Iraq, South Africa, Northern Ireland, and Guatemala.

• **National Security and Civil Liberties Program (2006-)**

This program is an opportunity for students to experience and understand the fundamental relationship between civil rights and national security concerns. Closely allied with ALLIES, it brings together students from the Tufts campus and from the US military academies to address controversial issues such as Guantanamo, warrantless wiretaps, and the extent of Executive Privilege. This program collaborates with the Law Library of the Library of Congress and the Washington Law School of American University. It is cosponsored by the Experimental College and Debate Club at Tufts.

• **Project on Justice in Times of Transition (2006-)**

The Project on Justice in Times of Transition brings together individuals from a broad spectrum of countries to share experiences in ending conflict, building civil society and fostering peaceful coexistence. It currently operates in affiliation with the Foundation for a Civil Society in New York and the Institute for Global Leadership. In recent years the Project has conducted programs that have helped practitioners and political leaders strategize solutions in a variety of countries and regions, including Afghanistan, Colombia, East Timor, Guatemala, Kosovo, Northern Ireland, Palestine and Peru.

• **Tufts Chapter of Physicians for Human Rights (2006-)**

The Tufts Chapter of Physicians for Human Rights is the first chapter to be hosted at a college and organized by undergraduate and graduate students, rather than a medical school. The chapter's inaugural event was a full day of programming on the readiness and response to infectious diseases and avian flu.

• **The Global Public Health and Humanitarian Policy Program (2007-)**

The core of this initiative is the International Interdisciplinary Resilience Research and Policy/Practice (IRP) directed by Astier M. Almedom, a Fellow of the Institute and Professor of Practice in Humanitarian Policy and Global Public Health at The Fletcher School. Under her direction the Institute will undertake and promote applied interdisciplinary research in public health, pertaining to both emergency humanitarian assistance and long-term development policy, and will work closely with such organizations initiated by the IGL as the Tufts Chapter of Physicians for Human Rights.

- **EMPOWER (2007-)**

The IGL's newest initiative focuses on social entrepreneurship and poverty alleviation. Bringing together a global network of non-governmental organizations, such as ACCION to Schwab, EMPOWER can offer students opportunities for research and internships across the world. Intended to be a multidisciplinary initiative, topics can range from microfinance to education to water sanitation.

The Year in Numbers

200+ : students actively participated in the Institute's programs

23 : individual public events on campus

2 : international symposia

1 : three-day, public diplomacy initiative on Iraq

1 : participation in a national teach-in on Guantanamo

3 : photography exhibitions on campus

1 : Mock Senate Hearing at the Law Library of Congress

1 : Leadership Lecture Series in Hong Kong

68 : speakers participated in the EPIIC symposium

42 : speakers participated in the TILIP symposium

20 : students presented their research in the EPIIC and TILIP symposia

11 : Tufts alumni participated in the international symposia

23 : speakers were brought into the EPIIC colloquium

5 : Tufts faculty lectured in the EPIIC colloquium

300+ : high school students participated in the Inquiry simulation

112 : students participated in Global Research, Internships, and Conferences in 28 countries

1,800+ : people attended public events

EPIIC

The topic for EPIIC's 22nd year was "Global Crises: Governance and Intervention."

The yearlong course looked at how such extraordinary global, transnational and cross-border issues – nuclear proliferation, failed states, pandemics, illicit trades, environmental challenges, human rights, terrorism, poverty – are stressing and challenging traditional sovereignty. It also explored what progress is feasible in the search for international mechanisms to contend with them and what role institutions of global governance, such as the United Nations, the International Financial Institutions, and the International Criminal Court might play.

EPIIC examined the severe deterioration in numerous conflict situations, from the confrontation between Israel and Hezbollah in Lebanon to the failing truce in Darfur; from the resurgence of the Taliban in Afghanistan to North Korea's missile firings; from the Mumbai bombings to sectarian violence in Iraq; from the impending violence in Somalia to the failure of the ceasefire in Sri Lanka.

Included among the broad range of issues were the successes and failures of the United Nations Security Council; the challenges to the European Union and other global regional governance concepts; the privatization of war and the militarization of humanitarian space; the global threat of avian flu and other pandemics; the enigma of third state actors; the accountability of multinational corporations; the meaning of "global commons"; transnational justice; poverty reduction and debt relief; the challenges of nuclear proliferation and the future of the NPT; and the successes and failures of international aid.



This year, EPIIC enrolled 43 students in the colloquium; the students were from Argentina, Australia, Colombia, Ecuador, Ethiopia, Guam, Iran, Nepal, Singapore, and the US. There were 23 seniors, two juniors, 12 sophomores, and six freshmen. While many students were majoring in International Relations, other majors and second majors included Anthropology, Chinese, Community Health, Economics, English, French, History, Middle East Studies, Peace and Justice Studies, Philosophy, Psychology, Spanish, and Studio Art. Collectively, they also spoke, 13 languages: Nepali, Hindi, Mandarin, French, German, Italian, Spanish, Swahili, Portuguese, Arabic, Hebrew, Farsi, and Japanese.

No different than other EPIIC classes, this year's students were also very active in other projects and organizations, both on and off of campus: Campus Kitchen Project, Ballroom Dancing, Black Women's Collective, Association of Latin American Students, BUILD Nicaragua, Track Team, Jumpstart, Tufts Dance Collective, Pangea, Tufts Literacy Corps, Tufts Mountain Club, Tufts Daily, Writing Fellows, Tufts Wilderness, Ears for Peers, Air Force ROTC, Anthropology Collective, Tufts Community Union Senate, Klezmer Ensemble, Marathon Challenge, NIMEP, Tae Kwon Do, Russian Circle, Primary Source, Tufts Chamber Singers, ALLIES, Big Brother, and Physicians for Human Rights.

In late September, the class went away for its weekend immersion to Hurricane Island Outward Bound's Mountain Center in Newry, Maine. The theme of the weekend was "The United Nations: Conflict Prevention and Humanitarian Relief," and the guest speaker for the weekend was EPIIC alumnus Maura Lynch. Maura is currently the interagency liaison with the Bureau for Conflict Prevention and Recovery (BCPR) at UNDP headquarters in New York. Prior to that, she was the primary

desk officer for the tsunami-affected region with the UN Office for the Coordination of Humanitarian Affairs (OCHA). She has also been Special Adviser to the UN deputy envoy in Iraq and the Democratic Republic of Congo. Prior to those assignments, she was the Head of OCHA's offices in Jordan (during the Iraq war) and Georgia, and worked with the UN mission to Iraq during 1993. She has over six year's work experience with



Catholic Relief Services in Armenia, Georgia, Lebanon, Bosnia-Herzegovina, India, Albania, Kosovo and Eritrea and has worked with the



UN World Food Programme in Kenya. These assignments included work related to emergency response, post-conflict rehabilitation, capacity building with local NGOs, girls' education and women's non-formal education projects, and civil society development. Maura earned her M.A.L.D. from The Fletcher School of Law and Diplomacy in May 1995, concentrating in the fields of International Human Rights and Refugee Law, Public International Law, and Nationalism and Armed Conflict Resolution.

Other colloquium lecturers this year were:

- **Ina Breuer**, Executive Director of the Project on Justice in Times of Transition. She joined the Project's staff in October 1999 after working at the New School for Social Research as the Assistant Director of the Transregional Center for Democratic Studies. The majority of her professional work has focused on assisting the growth of higher education and democratic political culture in the former communist bloc.



- **Antonia Chayes**, Visiting Professor of international politics and law at The Fletcher School at Tufts University. She is senior advisor and vice chair of Conflict Management Group; a founding member of ENDISPUTE; and chair of the Project on Compliance and International Conflict Management at the Program on Negotiation.

- **Matan Chorev**, a former EPIIC student and current EPIIC teaching assistant, was a MALD candidate at The Fletcher School, with a concentration in International Security Studies and Southwest Asia and Islamic Civilizations. He has published book chapters, articles, and op-eds in topics ranging from positive youth development, to terror financing, U.S. foreign policy, and peace operations. He is a founding member of the New Initiative for Middle East Peace (NIMEP).

- **Paul Davis** is an entrepreneurial executive and investor who organizes teams that turn technology, capital, industry knowledge, and hard work into successful companies. Paul is a co-founder of Intelligent Integration Systems, Inc. whose founders are designing and building revolutionary data centers and data warehousing systems for biomedical research and the Democratic National Committee.

- **James Dewar**, Director of the RAND Pardee Center for Longer Range Global Policy and the Future Human Condition. He focuses in Assumption Based Planning, strategic planning, longer-range planning and policy analysis. He is also the Frederick S. Pardee Professor of Long-Term Policy Analysis in the RAND Graduate School.

- **Daniel Drezner**, Associate Professor of International Politics at The Fletcher School at Tufts University, and for the 2005-6 academic year a non-resident Transatlantic Fellow for the German Marshall Fund of the United States. He is the author of *All Politics is Global: Explaining International Regulatory Regimes*, *U.S. Trade Policy: Free Versus Fair*, and *The Sanctions Paradox*.

- **Shepard Forman**, Director of the Center on International Cooperation at New York University. He is co-editor, with Stewart Patrick, of *Good Intentions: Pledges of Aid to Countries Emerging from Conflict*, and *Multilateralism and U.S. Foreign Policy: Ambivalent Engagement*.

- **Sanjoy Hazarika** is a member of India's National Security Advisory Board, the Armed Forces Special Powers Act

(AFSPA) Review Committee, and the National Council of the Indian Council of Social Science Research (ICSSR). He is the Managing Trustee for the Centre for North East Studies and Policy Research (C-NES) and a visiting Professor at the Centre for Policy Research.

- **Steve Hirsch**, Associate Professor of Classics at Tufts University. His expertise is in Ancient History and Historiography, Greek and Latin Language and Literature, Ancient Persia and China. His publications include *The Friendship of the Barbarians: Xenophon and the Persian Empire* and *The Earth and Its Peoples: A Global History*.



- **Bruce Hitchner**, Professor of Roman history, archaeology and international relations, the Chair of the Department of Classics and Director of the Archaeology Program at Tufts University. He is also the Chairman of the Dayton Peace Project and Director of the Boston branch of the Public International Law and Policy Group.

- **Steve Horn**, Photographer, specializing in documentary work. His photographs are in the collections of Amherst College, Yale University, the Seattle Arts Commission, and the Natural History Museum of Travnik, Bosnia. His first book is *Pictures Without Borders: Bosnia Revisited*. The book compares photographs that he took in Bosnia in 1970 to the photographs he took when he returned to Bosnia in 2003.

- **Ian Johnstone**, Associate Professor of International Law at The Fletcher School at Tufts University. He is the editor of a Special Issue of the International Peacekeeping Journal, scheduled for publication in 2007 and volume editor and lead scholar of the Annual Review of Global Peace Operations (2005-2007).

- **Gary Knight**, Photojournalist and Founding Member of VII; he was the agency's first president and chairman of the board. Knight's work has been widely published by magazines all over the world and he has contributed work to several books. He is a contract photographer for *Newsweek* magazine.

- **Pamela Merchant**, Executive Director of The Center for Justice & Accountability, which works to deter torture and other severe human rights abuses around the world by helping survivors hold their persecutors accountable.

- **Alberto Mora**, the recently retired General Counsel for the U.S. Navy, the most senior civilian lawyer for the Navy and a rank equal to that of a four-star general. Mr. Mora was recognized with the 2006 JFK Profile in Courage Award for the moral and political courage he demonstrated in his effort to end U.S. military policy regarding the treatment of detainees held by the United States as part of the War on Terror.

- **Craig Murphy**, the M. Margaret Ball Professor of International Relations at Wellesley College, where he teaches courses in Comparative Politics, International Relations, North/South Relations, and Peace Studies. He also works for the UN Development Program as its historian.

- **Nikos Passas**, who specializes in the study of terrorism, white-collar crime, corruption, organized crime and international crime. He is the editor of *Crime, Law and Social Change: An International Journal*. In 2005, he was elected to serve on the Board of Directors of the International Society of Criminology.

- **Michael Posner**, President of Human Rights First. He has been at the forefront of the international human rights movement for nearly 30 years and worked in the areas of refugee protection, advancing a rights-based approach to national security, and challenging crimes against humanity.

- **James Rosenau**, University Professor of International Relations at the Elliot School of International Affairs at The George Washington University. His scholarship and teaching focus on the dynamics of world politics and the overlap between domestic and foreign affairs. He has published over 40 books and 200 articles including *The Study of World Politics*.

- **Andrew Savitz** is a creative business leader, advisor, author and speaker, with over 20 years of hands-on experience assisting corporation to become leaders in sustainability and environmental performance and reporting. An internationally known expert on corporate social responsibility and sustainability, Mr. Savitz is the author of *The Triple Bottom Line: How the Best Run Companies are Achieving Economic, Social and Environmental Success - and How You Can Too*.

- **Charles Sennott**, who has worked in foreign postings for The Boston Globe during the past nine years. Most recently, he was the Globe's London bureau chief, a base from which he covered the wars in Afghanistan and Iraq, the transatlantic divide over Iraq and the terrorist bombings in Madrid and London.

- **Jim Walsh**, Research Associate at MIT's Security Studies Program. Dr. Walsh's research and writings focus on international security, and in particular, topics involving weapons of mass destruction, terrorism, the Middle East, and East

Asia. Among his current projects are two series of dialogues on nuclear issues, one with representatives from North Korea and another with leading figures in Iran.

- **Sabin Willett** is a partner at Bingham McCutchen LLP. He represents Guantanamo Bay prisoners on a pro bono basis.

Some of the colloquium speakers also gave public talks for the campus, such as James Rosenau on “Dilemmas of Globalization and Global Governance.” Rosenau said, “I enjoyed every minute of and came away impressed with the tasks the Institute has shouldered and the way it is carrying them out. I really was consistently taken by the depth and breadth of your efforts. And clearly, the students are thriving.”

In addition to their coursework, the students also had to participate on two committees; this year they chose from Program (Symposium), Inquiry, Multimedia, Film Series, Special Events, Voices from the Field, Logistics, and Public Relations.

Students also conducted a broad range of research throughout both semesters, with paper topics including “China: Into the ‘Dark Continent’”; “Hugo Chavez and the Erosion of Venezuelan Democracy”; “The Influence of Haitian Immigrants on the Achievement of the United Nations Millennium Development Goals in the Dominican Republic”; “Revisiting the Past: A Field-based Analysis of UNMIK’s Legacy in Kosovo”; “The Power of Publicity in Public Policy: How the 2005 Riots Brought Attention to the Situation of Muslim Immigrants in France”; “Hindu Sindhis and Global Governance” and “The Internet as a Free Marketplace of Ideas: Internet Governance and the Net Neutrality Debate”.

The Norris and Margery Bendetson EPIIC International Symposium and Public Programming

All of the students’ work during the first semester laid the foundation for EPIIC’s public programming in the second semester.

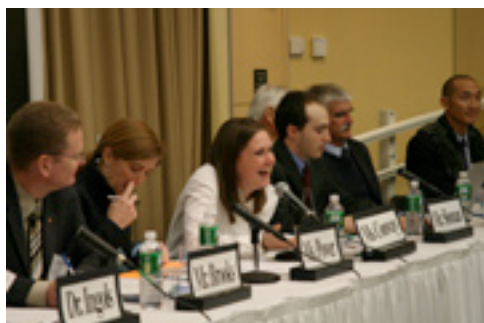
This year’s EPIIC international symposium gathered 68 practitioners, policymakers, scholars, journalists, artists, and musicians together to explore, discuss and debate. The topics ranged from illicit trade and conflict to democratization in the Middle East, from confronting pandemics to how the media sets the news agenda, from the role of international law to the future of the United Nations, from nuclear proliferation to alleviating extreme poverty, from global governance and multinational corporations to the militarization of humanitarian space.

A key draw of the symposium was the Saturday evening panel on “Global Governance and Multinational Corporations: Changing Roles and Responsibilities” which featured the participation of Chief Executive Officer of Citigroup Charles Prince (below) and Chief Executive



Officer of the Dow Chemical Company Andrew Liveris. At times, the discussion with the audience was heated, especially as students sought to challenge Mr. Liveris on its response to the continuing human consequences of the Union Carbide tragedy in Bhopal (Dow absorbed Union Carbide).

Other key highlights of the symposium included: Pulitzer Prize-winning Author Samantha Power on the challenge and tragedy of Darfur; former United Nations Undersecretary-General for Peacekeeping Sir Marrack Goulding on the future of the blue helmets, President of the International Peace Operations Association on the potential of the private peace and stability industry, former President of ACCION International on the social responsibility of multinational corporations, Chairman of Sunnlyland Distribution (and IGL External Advisory Member) Abbas Bayat on the privatization of water, Former Head of the United Nations Mission in Kosovo Soren Jessen-Petersen on the future of Kosovo, former Chief Prosecutor for the International Criminal Tribunals for the Former Yugoslavia and Rwanda on the necessity of the International Criminal Court, former National Security Adviser to Vice President Al Gore on the necessity to address looming long-term challenges such as global warming, Assistant to the President for Homeland Security Frances Townsend on the White House's approach to contending with outbreaks such as avian flu, former Member of the Iranian Parliament Fatemeh Haghghatjou on the future of democracy in Iran, Foreign Policy Editor (and IGL External Advisory Board Member) Moises Naim on the threat illicit trafficking poses to the global economy, BBC Senior Foreign News Producer Kate Peters on media coverage of Afghanistan and Iraq, and former Deputy Secretary-General of the United Nations Mark Malloch Brown on the challenges that the United Nations faces in the 21st century.



The symposium also featured a significant integration of student research into the proceedings. Eight students presented their research on the panels with the invited panelists, such as senior Zachary Landau on his research in India on the proposed US-India nuclear agreement, seniors Sade Campbell and Anamaria Vizcaino on their research in Guatemala on the growing problem of gang violence, senior Katherine Conway (presenting left) on her research in Uganda on the best avenues toward peace and transitional justice in the north, sophomore Maya Karwande on her research in Bosnia and Herzegovina on the effectiveness of the national war crimes court, ju-



nior Michael Eddy and sophomore Adam Levy on their research in Kosovo on the final status negotiations and consequences of independence, and Fletcher graduate student Matan Chorev on his research in Kurdistan on the region’s semi-autonomous government. Five EPIIC alumni also were panelists this year: Leila Abu Gheida (EPIIC’87), Aparna Basnyat (EPIIC’97), Matthew Edmondson (EPIIC’04), Jana Frey (EPIIC’99 and ’02), and Jacob Silberberg (EPIIC’01).

Once again, the US Military Academy at West Point and the US Naval Academy at Annapolis fielded delegations to the symposium. And this year, the US Air Force Academy also sent a delegation of cadets to participate in the symposium.

[On a special note...](#)

The Institute suffered the loss of a member of its community this year. David Rawson, a senior, passed away quite suddenly after graduation. David had been on the Program Committee and was integral to organizing the panel on “Global Governance and Multinational Corporations: Changing Roles and Responsibilities.” After graduation, he was planning to join US Naval Intelligence. Below are some of his reflections on the year.

“EPIIC has made me realize that the people who are engaged in the issues we have covered—pretty much everyone who lectured in class or spoke at the symposium (above all, the Pdraig O’Malley types)—think on a far more complex and multidimensional level than any media outlet can provide. Their knowledge goes beyond the facts and sees the alternative ways forward, the conflicts of interest, and the moral debates that characterize global crises. Their insights are always changing and adapting to the conditions on the ground. Unfortunately, the centers of power in the world we live in are too confined to habit, ideology, and history to respond as quickly or creatively. Accordingly, EPIIC has set my sights and capabilities higher as I embark on a career of public service.

“With governance on any scale of power or degree of magnitude, there is complexity. There are no easy solutions to the challenges facing governance, only an interdisciplinary yet often puzzling web of linkages and synergies. In most cases, the robust solutions are more comprehensive and reasonable than the optimal solutions. This elevates the importance of the value of history and the study of history in understanding global problems. Without resorting to global government, global governance develops legitimacy by taking context into account—identifying historical analogies, avoiding making the same mistake twice, and extrapolating existing trends into the future, so we can be better prepared for them. As James Dewar suggests, these integrations help us answer the question, “How do we best act, not knowing what the future holds?”

“*Rosenau and Globalization* – My experience in EPIIC this year was shaped in many ways by this characterization of global governance and its tasks. I look at the world much differently than I did before the colloquium began. While at the time of his lecture to the class, James Rosenau appeared overly abstract, it is clear now that his words ring true. On one level, his query, “of what is this an instance?” prompted my approach to a research proposal on the Davos World Economic Forum as well as my analysis of Juan Enriquez’ *The Untied States of America*, which presents a host of problems that compel one to climb the ladder of abstraction in order to grasp their complexity. On a deeper level, two currents in Rosenau’s thinking resonate with how my own thinking has changed as a result of the work I did with EPIIC. He charged that conceptual jails

develop the habits of thinking in absolutes and complete frameworks. Prior to the colloquium, my jail was most likely characterized by an American-centered view of the world, and more generally, a nation-state view of the world. While I had been educated in an intellectually liberal enough environment to realize this jail, EPIIC compelled me to really understand it and challenge it with alternatives. Habit is truly a powerful force in the world (e.g. the states-are-forever habit), but it obviates the fact that globalization is accelerating at an extraordinary rate and creating multi-dimensional phenomena.

“Rosenau’s second current elaborates on this truth, and it is that power, traditionally understood as material possessions and military capabilities used to control the behavior of other actors, does not provide insight into relations and interactions between actors. Taking new account of the nationalism that results from a local culture’s deep seated-ness informed my understanding of the ongoing conflicts in the Middle East. Rosenau’s insight also leads to cosmopolitanism, or broadening horizons, which is what led me to study abroad in China and learn its language, Mandarin, spoken by one-sixth of the people in the world. It is also leading me to discover the ways in which military and intelligence services are adapting to the messiness of the world by joining the United States Navy after graduation.”

EPIIC Teaching Assistant Matan Chorev commented on David’s impact on the class, *“David was an outstanding student at EPIIC. This is no surprise to anyone who had any sense of his intellect, his commitment to learning things in depth and in comprehensive fashion, and his refusal to accept unexamined truths. What most impressed me about David is that he seemed to take his classmates with him on any exploratory journey related to the course. He was a good teammate and embraced the kind of learning the EPIIC program tried to promote in its students. I did not know David as well as his classmates and friends but I certainly observed with great clarity the degree to which they all respected, admired, and appreciated him. He was not an outspoken presence but always a steady hand, a reasoned voice, a passionate learner.”*

Freshman Raoul Alwani wrote, *“I met David Rawson after we took EPIIC together this year. We were in the same study group (Team EPIIC!:) which led to us becoming good friends outside of class. Besides his fiery red hair, what always struck me about David was his warm smile, easy laugh, and genuine concern about how you were doing even when you’d just bump into him on the way to class or around campus. He loved learning about new people and cultures, had a strong passion for music and had a great desire to make a positive change in the world. He had a strong mind and an even stronger heart in wanting to make a difference. He was always one for a joke, and you couldn’t help but reinforce his good feelings and powerful vibes whenever he was around. At EPIIC parties he would tear up the dance floor. In class he would give you a big smile. Outside of class he would give you a big hug. David truly did love people. It was part of his infectious charm, and we loved him in return.”*

Sophomore James Nadel said, *“David Rawson was many things. To me, he was a classmate who displayed commitment, unexpected diversity, modesty, and courage. Commitment for his model pursuit of the knowledge introduced to us in our shared academic environment. Diversity for the many times he surprised me with his musical, vocal, or dancing ability. Modesty for the lack of attention he sought for it. And courage for the decision at the end of his undergraduate career to commit the next chapter of his life to public service, rather than to immediately seek the business career he had long planned for. It is heartbreaking and unforgettable when someone is lost before they have experienced all those chapters. But any man could spend his lifetime gaining the love of as many as David did by only twenty-two, and still count his years well-lived.”*



Global Research, Projects, Internships, and Conferences

In 1986, a single student from the first EPIIC class traveled to Northern Ireland with noted author and scholar Padraig O'Malley to interview the families of Irish Republican Army prisoners who were on hunger-strikes, fighting for political-prisoner status. Since that first year, more than 650 Tufts students have conducted original, global research; participated in internships; and attended international conferences in more than 70 countries through the Institute and its programs. Over the years, the Institute -- through its network of alumni, advisers, and friends -- has connected numerous students with host organizations and other contacts all over the world. This year, the Institute supported and mentored more than 110 students to pursue their original research projects, to participate in internships, and to attend conferences -- all in more than 25 countries.

Research

Field research has been an essential component of EPIIC since its inception. Students are encouraged to conduct original, policy-oriented research and projects that connect theory to practice and expose them to the rigors and challenges of a diverse world. This program is a hands-on, leadership experience that has an important and sometimes profound impact on students, challenging their preconceptions about their research hypotheses and about their own and other cultures. IGL research is predominantly student-initiated research, albeit carefully supervised by IGL directors, Tufts faculty, and expert external mentors. This is an option for any student prepared to do the rigorous preparation. The IGL sponsored more than 71 students to conduct research in more than 20 countries.

Current and former IGL students wrote eight senior honors theses this year, with six receiving high honors. The IGL supported and mentored thesis research in Bosnia, Kazakhstan, Madagascar, Macedonia, and Uganda. The students' theses drew on the topics, resources, and experts that participated in the EPIIC colloquium over the years. One of the theses was written by a student participating in this year's EPIIC class: Elizabeth Hammond conducted research for her psychology senior honors research. She received a Fulbright to continue her work there next year.

This year's research projects included:

Raoul Alwani '10

Hindu Sindhis and Global Governance

Hindu Sindhis are an ethnic group of people from the province of Sindh that is now part of modern-day Pakistan. Sindhis were forced to flee from Sindh when the sub-continent was partitioned into India and Pakistan because of the communal violence and persecution they faced from the millions of Muslims that poured into Pakistan after Partition. (Muslims faced similar persecution from Hindus in India.) The Sindhis lost their homes, possessions, and their homeland, and were forced to start anew in countries all around the world. Raoul, a second generation Sindhi, conducted research on the Sindhi communities in Singapore and India. The research was undertaken to see what factors helped Sindhis reestablish their communities, to see if there was something unique about their adaptability, and if there were transferable factors that aided the Sindhis that could be applied to other displaced groups around the world.

Christine Ash, M.S. Environmental Engineering '09

Feasibility of Building Raised Flood-Proof Platforms To Protect and To Improve the Quality of Life of Rural Villagers in Assam, India During Seasonal Flooding of the Brahmaputra River

Assam, a fertile and water-rich state in northeast India, is a region plagued by the seasonal flooding of the Brahmaputra River. From June till September, the Brahmaputra forces thousands of people to leave their homes and huddle on high ground, sharing the limited space not only with their neighbors but with their



animals as well. New flood management solutions must be explored to improve the quality of life for the Assamese villagers. An idea about building raised platforms to provide shelter above the floodwater has been presented in recent years. In some villages, platforms, an area of raised land usually built atop an embankment, have already been built. Christine conducted a study on the feasibility of building flood-proof platforms to complement the embankments. The study included two questionnaires: one distributed among two villages with embankments, one with a simple platform and one without, and a second distributed among flood officials and engineers.

Sade Campbell '07, Anamaria Vizcaino '07

Violence and Instability: Las Maras of Guatemala

During this past winter break, Sade and Anamaria traveled to Guatemala to research issues of gang violence. The increase of gang violence in Guatemala over the past ten years has caused major destabilization and has alarmed the international community due to the dispersion of Guatemalan gang members in other Central American countries and into the United States. These gangs not only inflict violence upon themselves and innocents in their areas, they also are heavily involved in fueling the black market. This involves the trafficking of humans, drugs and even ancient Mayan artifacts, which all contributes to issues poverty and Guatemala's weak economy.

Matan Chorev Fletcher '07, Tufts '05

Iraqi Kurdistan: Internal Dynamics and Statecraft of a Semistate

Over the course of two and a half weeks, Matan was joined by Matthew Edmundson (EPIIC '04) in a fact-finding mission in Iraqi Kurdistan. The two interviewed over three dozen members of the Kurdish Regional Government (KRG), civil society leaders, international non-governmental groups, academics, and students. The research explores the reasons for the emergence and the impressive longevity of semistates, or territorial entities that seem to have many of the attributes of statehood but which lack international recognition as juridical sovereigns. Building on Matt's previous research of the semistate of Somaliland, this effort sought to see the world from the perspective of the semistate itself and to assess the interaction between the internal and external dynamics at play in sustaining the ambiguous status of Iraqi Kurdistan from 1992-2003 and its effect on the statecraft of the Iraqi Kurdish leadership in the lead-up and aftermath of the fall of Saddam Hussein's regime.



Monica Clavijo '07

US-Colombia Relations at a Crossroads: The Free Trade Agreement

Monica went to Bogota, Colombia to study the free trade agreement that is currently undergoing negotiations between Colombia and the United States. Monica focused on the political economy which set up the negotiations as well as what the free trade agreement could provide for the development of Colombia. A highly controversial topic in both countries, she tried to get the most comprehensive overview possible through literature found there as well as conducting interviews.



Katherine Conway-Gaffney '07

Perceptions of the Ugandan Peace Process by Adults Currently Living in IDP Camps

In the aftermath (and continuation) of war in northern Uganda, two processes of justice for the perpetrators of serious crimes have emerged. Through this study, Katherine sought to understand how the Acholi tribe wants to rebuild their society through the processes of justice and reconciliation. Thus, she looked at the heart of the tension between the International Criminal Court in relation to the traditional mechanisms of justice practiced by the Acholi people. Acholi culture promotes the idea of reconciliation through traditional (or local) ceremonies through which the



perpetrator and the victim are brought face and confessions, reparations, and forgiveness ultimately occur. The ICC, on the other hand, seeks justice through a retributive process of punishment for the perpetrators of crimes against humanity and genocide.

Hirut Fassil '07

The Influence of Haitian Immigrants on the Achievement of the United Nations Millennium Development Goals in the Dominican Republic

Hirut spent the winter break in the Dominican Republic, researching the effects of Haitian immigration on the achievement of Goal 1 (poverty reduction) of the Millennium Development Goals. During her three week stay in the country, Hirut had the opportunity to interview scholars and research and development experts, leaders of non-governmental organizations that protect immigrant rights in the Dominican Republic, social workers focusing on Haitian populations within the country, as well as locals passionate about the subject. What was made most evident in all her interviews was that a strong anti-Haitian sentiment exists in the Dominican Republic where Haitians face a politically and socially hostile environment. A large percentage of Haitians entering the country are undocumented, illiterate and live in poverty, and there is a tendency for undocumented Haitian laborers to receive a significantly lower wage than Dominican laborers. In assessing her results, Hirut found that migration and poverty do not have a simple cause and effect relationship. There is a very complex correlation between migration and the achievement of the Millennium Development goals.

Meghan Fenzel '07

The Grass Is Never Greener in the Banlieues: Marginalization and its Repercussions for Muslim Immigrants in France

There is a cliché in French society that the French do not discuss three things: integration, love, and money. Beginning her research on the first of these three taboo topics, Meghan was aware that she was facing a challenge, but she had not expected the level of resistance that she encountered. She found that not only were *Maghrebis* themselves excluded to the outskirts of the city, but even discussion of their existence had no place in French society. In the rich, fashionable areas of Paris, immigrants are seen as a drain on the economy, a threat to safety, and essentially un-French. Resentment of this marginalization rules in the ghettoized suburbs -- the banlieues -- surrounding Paris, reflected by a rejection of French identity and hostility towards any sign of authority. Even second or third generation immigrants refuse to call themselves French, and the French are eager to send "them" "back home," but most of these angry teenagers were born in France. As Malika, a young French-Algerian woman explained to Meghan, "It's a vicious cycle. The youth have had enough of the system, of the poverty, so they turn to violence. The government responds with repression. The youth resist, and so it keeps going. Both are wrong, but what can we do? It keeps turning."



Shoshana Grossman-Crist '07

Changing Migration Trends and a Changing Community: Herradura, Costa Rica

In January 2007, Shoshana returned to Herradura, Costa Rica where she had lived and taught English before studying at Tufts, this time to study the high levels of out-migration to the United States and the effects this migration is having on the town. Shoshana interviewed local government officials, development organizations and agricultural cooperative representatives and town residents during a two-week period. She learned about the confluence of international coffee prices, socio-economic levels of residents in the canton, interpersonal relationships, and the immigration laws of the United States that create the high level of out-migration that distinguishes

the region from most other cantons in Costa Rica. Historically, the economic effects of this migration have been mainly positive, but the social effects on families and the community have been largely negative. Migration trends, however, have been drastically changing in the past few years, displaying more short term, legal migration, as compared to the longer-term, illegal migration that had prevailed over the past two decades.

Glen Gullickson '07, Martin Kielmanowicz '07, Peter Olivier '07
Class Polarization and the Future of Venezuelan Democracy

This research project put Glen, Martin and Peter on the ground in Caracas during a moment of tremendous political significance, both for Venezuela as well as the broader region. The day after they landed, President Chavez announced the nationalization of the nation's largest telecommunications company, CANTV, as well as the energy sector. Their research put them into contact with a broad range of people, from leading intellectuals to average citizens, and took them from some of the most affluent neighborhoods in Caracas to the poorest. Venezuela is a society on the cusp of political and social transformation; this research project has enabled Martin, Glen and Peter to witness these transformations in a way that secondary source research cannot.



Elizabeth Hammond '07

The Long-term Psychological Effects of Trauma and the Recovering Mental Health System of Bosnia- Herzegovina

After the war in the 1990s, 60 percent of the health infrastructure of Bosnia and Herzegovina was destroyed, yet mental health disorders skyrocketed in the aftermath of the violence. This research explored the long-term psychological effects of trauma and how the mental health system is currently coping with those effects. Through interviews with Bosnian health workers and politicians, Liz discovered that this issue is extraordinarily complex. Recovery from mental health disorders is intimately linked to the social, economic and political recovery of Bosnia. Currently, the problems with the health care system result from unemployment and economic instability as well as lack of cooperation in the government between parties. While the effects of war trauma are still evident in mental health patients, the issue is so pervasive and so intermingled with the stress of daily life that war trauma cannot be treated in isolation. This research was conducted as a chapter in her senior honors thesis in psychology.



Samuel James '09

Lagos, Nigeria: The Megacity Crisis

Six hundred thousand people pour into Lagos from the Nigerian countryside and West Africa each year. With a population of roughly 17 million, Lagos is currently growing faster than any of the world's megacities. By 2015, it is projected that Lagos will rank behind Tokyo and Mumbai as the third largest city in the world. Lagos epitomizes the modern megacity both in terms of its vast population growth and dire living situation. For many people moving to Lagos, the city represents an exciting opportunity for economic success. However, most newcomers are greeted only by the harsh realities of the deteriorating urban landscape. The rapid population growth of Lagos has not been matched by the provision of social and economic infrastructure such as housing, healthcare facilities, schools, roads, transportation, water, solid waste disposal and drainage facilities. Formal employment is scarce, disease is rampant, and pollution is omnipresent. In Lagos, Sam interviewed social and economic rights NGOs, health policy NGOs, the Lagos State Ministry of Physical Planning and Urban Development, journalists, slum community leaders and professors. This research was conducted as part of the Synaptic Scholars program.



Maya Karwande '09

Domestic War Crime Prosecutions in Bosnia and Herzegovina: Perceptions of Justice and International Involvement

Through her research, Maya concluded that war crimes are the central issue in Bosnian society, and they need to be

dealt with in order for Bosnia and Herzegovina (BiH) to move forward. In this regard, The Special Department for War Crimes within the Court of BiH was created by Bosnia and Herzegovina to prosecute war crimes domestically. Through interviews with judges, prosecutors, lawyers, media representatives, relevant international organizations such as the European Union and the Office of the High Representative, NGOs, survivors, and prominent members of civil society, Maya began to piece together different perceptions of justice. As BiH moves forward, war crime prosecutions will continue to be a divisive issue, as well as an issue with the potential to unify and heal.



David Shwendiman, the Prosecutor's Office Registrar and an International Prosecutor with the Special Department for War Crimes of the Prosecutor's Office for Bosnia and Herzegovina commented on working with Maya, *"Thanks for sending us Maya Karwande for a too short stay in Sarajevo. She was a delight. She was also very driven when it came to why she was here. I am confident that she was exposed to as much as she could possibly absorb in this very demanding and exciting environment. I was happy to have her go to court with me on a couple of occasions during her visit. She always conducted herself with utmost professionalism. We considered her a visiting scholar and gave her full access to the court complex and helped her meet people she was interested in meeting from the Court, the Prosecutor's Office, and High Judicial and Prosecutorial Council. Everything I heard back from the people she met confirmed that she impressed them all with her knowledgeable approach and professionalism when it came to the very complex and sensitive issues and matters that we deal with here every day. Please send more like her."*

Aliza Lailari '09

Construction of Identity in the Megacity: Lagos, Nigeria

Aliza Lailari traveled to Lagos, Nigeria over winter break with three other Synaptic Scholars. The Honorable Minister of Education and IGL External Advisory Board Member, Obiageli Ezekwesili, the University of Lagos, and the Social and Economic Rights Action Center (SERAC) were key in helping her move forward with her research, organizing meetings with individuals representing slum populations, university professors, students, and government officials. Her research focused on the complex creation of personal identity in the booming megacity of Lagos. She was especially interested in the relationship between religious, ethnic, and national identity and the implications for the future of the country.

Zach Landau '07

US-India Nuclear Agreement: Proliferation or Partnership?

Over winter break, Zach traveled to Mumbai, Delhi, and Bangalore, India, with the TILIP program. He researched institutional perceptions of the US-India Nuclear Agreement of July 2005 and sought to better understand the role of India's civil nuclear program in its energy industry. Thanks to the vast contact network of IGL INSPIRE Practitioner Sanjoy Hazarika, Zach was able to meet with a wide variety of policymakers, NGOs, think tanks, and business people. Each of these discussions provided him with a slightly different perspective on India's nuclear program, and taken as a whole they represented a wide variety of opinions. While some see the nuclear agreement as the cornerstone for a new relationship between the U.S. and India, others, like Jaswant Singh, former Foreign Minister and current Opposition Leader, thought that it was "good, but should not be the icon of overall relations [between the two countries]." A third group believed that India and the U.S. do not have "congruent strategic concerns," and thus will never share a close strategic partnership.

Adam Levy '08

Kosovo: The Lasting Legacy of the International Community

Since June 10, 1999, Kosovo has been under the watchful eye of the United Nations Mission in Kosovo (UNMIK). There has been a slow transition of giving governing responsibility from UNMIK back to the Kosovar people in preparation for Kosovo's transition to final status. Adam's research addressed the last seven years of the international presence in

Kosovo, with particular emphasis on the impact of the international community on the future. Despite the report of Mr. Martti Ahtisaari's (the Special Envoy of the Secretary General of the United Nations), which helped put Kosovo on the track towards independence, there are still grave issues to be resolved that will continue to require the involvement of the international community. What has happened in Kosovo over the past eight years has resonance not just for Balkan stability, but also as a precedent for future interventions and post conflict reconstruction.



Matthew Malinowski '07

NGOs and Grassroots Governance in Rio de Janeiro's Favelas

As the marginalization in Rio de Janeiro's favelas, or shantytowns, reached a crisis point in the 1990s, certain organizations began to combat this exclusion. Matt researched the growing role of NGOs and grassroots governance movements in Rio de Janeiro's favelas. Local NGOs and neighborhood groups engage in two types of work: they provide high-quality services—mainly through sports, arts, or other educational programs—that fill the void left by the local and state government. Additionally, some of these organizations also carry out surveys in order to determine information about favela residents and different issues within favelas. They then turn this information over to the municipal government in hopes that government officials will use this information to implement more appropriate policies. Nevertheless, on closer inspection, the relationship between the NGOs and the government is more complicated than it seems. In a sign of its incapacity, the local government often contracts NGOs to both carry out projects and get its message out in favelas. Meanwhile, many NGOs might cease to exist without the significant funds that they receive from the government.

Anaheta Metghalchi '07

Indian Energy Security: The Future of International Gas Pipelines

Anaheta traveled to India this past January to conduct research on Indian energy securities. She specifically focused on the three potential pipelines that would transport gas into India in order to alleviate the enormous pressures on the existing facilities and resources. During her time in India, Anaheta met with both NGOs and government officials in order to gain sufficient information on the likeliness of any of the proposed pipelines materializing. Although she is not optimistic about the creation of any of the three pipelines, after much research, Anaheta believes that the Indian government will have to increase its gas supply in order to support its ever growing economy



Philip Moss '07

Flight From Kosovo: Refugees, IDP's and the UNHCR's Response in the Former Yugoslavia

Philip's EPIIC research uses the case study of the Kosovar refugee situation to test several theories about the UNHCR and the international community's response to forced migration. With assistance from the Institute for Global Leadership, Philip spent two weeks during winter break conducting research in Serbia, Kosovo and the Republic of Macedonia. Over the course of his time in the region, he met with cabinet level officials, heads of NGOs, and numerous UN officials. His research focused on his findings which both confirm and refute current scholarship on the UN's ability to manage and ameliorate refugee crises.

David Mou '10

Asia's Elephant, India's Economic Development: Peace, Poverty, and Failures

Today the fate of India is inextricably linked allegedly to that of China's. While the two are the rising powers of the world, such comparison does little to better one's understanding of either and merely publicizes the very different approach to development that both have taken. This does not diminish the importance of either nation but merely purports that both should be examined individually without the bias of, "China did this or the India did that." The focus of David's research

was India's economic development with specific focus on the liberalization of the 1990s. India views itself as an elephant of development whose path through the jungle is cumbersome, unwieldy, and slow, yet possesses a tremendous amount of power and potential. The might of the Indian elephant lies in its stability and its unorthodox approach to economic development.

Padden Murphy '09

Slaying the Dragon in Africa: An Analysis of US Foreign Policy Interests in Nigeria Vis-à-vis China

Nigeria's vast oil reserves, vulnerability to extremism, and its role as the hub of Africa make its success and stability vital to the future of region, the continent, and the world. Furthermore, China's increased influence in Nigeria is threatening US political and economic power in the region, as well as on the world stage. The Chinese serve as a "way out" of good governance policies, US companies are losing bids to Chinese investors, and China is using "checkbook diplomacy" to secure the loyalty of Nigeria and other African states in effort to expand their sphere of influence. Padden traveled to Nigeria during winter break with the Synaptic Scholars program to explore the impact of China's policies and explore what the US can and should do in response.

Ronak Parikh '07

An Evaluation of the Detrimental Effects of Isolation and Seasonal Flooding of the Brahmaputra River on the Health of Rural Migrant Bihari Communities Living on River Islands in the Northeastern Indian State of Assam and the Subsequent Response of the Public and Private Sector in Alleviating Those Effects

Isolated, sparsely populated, and resource-poor areas are generally associated with neglect, both from the government and private organizations, because they are perceived to be insignificant in the grand scheme of things. The river island communities of the Brahmaputra in the Northeastern Indian state of Assam fall into this category and are, thus, compelled to accept a lower quality of life because they are ignored by the Indian government, NGOs, and private companies, which would otherwise be instrumental in alleviating their concerns. Due to their remoteness and their perceived status as migrant communities from the state of Bihar, there are virtually no preventive and public health care measures that reach them. Ronak traveled to Assam to study the progressive interventions in providing health care to these populations by the Centre for North East Studies and Policy Research; the trip was made possible by INSPIRE Fellow Sanjoy Hazarika.

MacKenzie Rawcliffe '07

Edge of Definition: Kenya, the Maasai, the UN and the Land Rights Debate

MacKenzie traveled to Kenya to research Maasai land rights. She interviewed officials from the government, the United Nations, civil society and many members of a Maasai community south of Nairobi. She was seeking to understand how the Maasai and the Kenyan state do (or do not) work together and what role the United Nations ultimately can play in helping that process. Through her research, she has gained a greater understanding of indigenous politics, indigenous participation in the United Nations and how history and economics play a part in the dynamics of state-indigenous relations. While in Kenya, she also organized a small project in cooperation with her Maasai hosts. In order to repay them for their assistance in her research she brought and taught them to use GPS units.



Shanti Sattler '07

Hoping for a Better Tomorrow: The Story of War-Affected Youth in Northern Uganda

Home to Africa's longest running conflict, Uganda has been the stage for fighting between the government of Uganda and the Lord's Resistance Army (LRA) rebel group for the last 20 years. The conflict has caused mass displacement, widespread violence and a prevalent use of young soldiers, each with a serious effects on the youth of Northern Uganda. Through three weeks of field research in Gulu, Northern



Uganda, her honors thesis work explored the predicament and significance of youth affected by the conflict and youth perceptions on the mechanisms that have been put in place to promote reconciliation and bring an end to the conflict. The research found that while youth have been profoundly affected by the conflict, they are well informed about what is going on to bring about its end and are deeply interested and invested in their futures, the future of the region, and finding a lasting peace.

Nina Scheinman '08

Sierra Leonean Women: A Post Conflict Needs Assessment

This research project aimed to look at the gender-specific needs facing women in post-conflict Sierra Leone. The needs and challenges faced by women are unique in many ways compared to those faced by men. Accurately identifying these needs and challenges is an important step in designing comprehensive and effective service programs. Interviews with women, government officials and NGO employees were used to determine what were the most dire and pressing issues that had not yet been addressed or were not being addressed effectively. These interviews were also used to evaluate the existing services and determine what was working and what was not working within existing programs. The research resulted in a list of recommendations to be used in the planning and implementation of a women's center.

Nathan Stopper '07

The Indian Paradigm of Foreign Policy

Nathan traveled to India this winter with the IGL's TILIP program to research the realities of a "morally superior" Indian foreign policy. His pre-departure research had focused on the perception that India had been able to operate outside the standard paradigms for conducting foreign policy and was a benevolent actor in the international system. He concluded that this was largely untrue, and that despite statements to the contrary, India pursued its interests just as any other state does. While in India, Nathan found that many Indians believed their country continued to operate outside of the norms of traditional realist expectations. During his first meeting in the country, Minister of Youth Affairs Mani Shankar Aiyar told him, "India is a different kind of nation with a different kind of foreign policy."



Funding for student research has been generously provided by the Office of the Provost, IGL Executive Advisory Board Member Javier Macaya, IGL Executive Advisory Board Chair Robert Bendetson, the Office of the Dean of the Colleges, the Kraft Endowment, and alumni and their parents.

Internships

Over the years, the Institute has established annual, funded internships for students with the Center for Public Integrity in Washington, D.C. This year the IGL continued the Elizabeth Neuffer Memorial Fellowship.

The Center for Public Integrity, founded in 1989, is a non-profit, non-partisan educational organization. It is the Center's mission to provide the American people with the findings of its investigations and analyses of public service, government accountability, and ethics-related issues. Launched in 1997, ICIJ is a project of The Center for Public Integrity. ICIJ extends globally the Center's style of enterprise journalism in the public interest by marshaling the talents of the world's leading investigative reporters to focus on issues that do not stop at the water's edge. (<http://www.publicintegrity.org>)

The Institute's Neuffer Fellowship provides funding for an intern to working on substantive CPI projects that traditionally culminate in publication credits. The time in D.C. also includes an extensive orientation to the Capitol's institutions.

Elizabeth Neuffer Memorial Fellowship

In 2004, the Institute established the Elizabeth Neuffer Memorial Fellowship in collaboration with the Center for Public

Integrity and the International Women’s Media Foundation. Elizabeth Neuffer was an award-winning reporter for *The Boston Globe*, whose career as a journalist had taken her to hotspots around the world including Afghanistan, Rwanda and Bosnia. She was known as a savvy, determined and fearless reporter who was relentless in her pursuit of a story. She was the author of *The Key to My Neighbor’s House: Searching for Justice in Bosnia and Rwanda*, and she had been an Edward R. Murrow Fellow at the Council on Foreign Relations in New York City. Neuffer was killed in an automobile accident in Iraq while on assignment covering the aftermath of the war. She had advised and worked closely with some of EPIIC’s students over the years, specifically in Bosnia. The Neuffer Fellow, working under the supervision of CPI journalists, will learn about and participate in projects on electronic journalism; review government reports, records and statistics; meet and interact with renowned journalists; and interview government officials, academics, whistleblowers and ordinary citizens. The 2007 recipient of the fellowship was graduating senior MacKenzie Rawcliffe (right).



Conferences

The IGL believes that conferences where students have a real opportunity for discussion and exchange, especially with peers and individuals from different cultures and different experiences, can be a very valuable educational tool. This year, through the ALLIES program, the IGL sent delegations to the major international student conferences at the US Military Academy, the US Naval Academy, and the Air Force Academy (please see the ALLIES section for more information).

INQUIRY

Inquiry, one of the university’s largest and most diverse public service initiatives, completed its 16th year of bringing complex, global issues to high schools. More than 300 high school students and more than 30 teachers from public, private and parochial schools in six states participated in this year’s program. The high school students were mentored by 49 Tufts students from the EPIIC and Inquiry Teaching Group classes.

The theme for this year’s Inquiry was “Governance and Intervention in Africa.” The theme, as it is each year, is a sub-topic of the EPIIC annual theme. Readers that contained extensive articles on global crises in general and on Africa in specific were sent to the schools in the fall. The high school students and their Tufts mentors worked through the information in the reader, each school at its own pace, via email or visiting when possible.



The Inquiry Teaching Group and the Inquiry Committee from the EPIIC class met throughout the fall to determine the scope, issues and roles for the simulation. The students chose “Governance and Sovereignty,” “Conflict and Intervention,” “Public Health,” “Social Welfare,” “Border Security,” “Development,” and “Resources” as the seven committee themes.

They then determined what the participating delegations would be, making a specific emphasis to not just include state roles, but also industry and NGO voices so that the students could see the more of the complexity and impact of the issues being discussed. The roles for the



simulation were: Chad, China, Corporate Consortium, Democratic Republic of the Congo, European Union, NGO Consortium, Nigeria, Rwanda, Sierra Leone, Somalia, South Africa, Sudan, Tanzania, Uganda, United Kingdom, United States and World Bank.

The last step in preparing the simulation was to determine the specific questions that the students would be asked to discuss and debate. Some of the issues they were asked to consider were



The Tufts students both mentored the delegations during the simulation and facilitated the committee meetings, essentially wearing two hats. To prepare for their facilitating roles, Inquiry worked with the graduate students in education and the department of education's social studies coordinator Dr. Steve Cohen. The graduate students held a facilitating workshop for the students, helping them strategize for the intense and spirited interactions of the simulation.



This year's featured speakers were Senator Sam Nunn and Professor Graham Allison. While not specific to the topic of the April simulation, the challenge of nuclear proliferation was a topic addressed with the high school students throughout the year. The talk on "Nuclear Proliferation: A Race between Cooperation and Catastrophe" was held on the first night of the simulation, followed by small-group discussions on the topics among the students. The Nunn-Allison exchange was organized by IGL External Advisory Board Member Ed DeMore, CEO of the Boston Digital Bridge Foundation.

the Nuclear Threat Initiative (NTI), a charitable organization working to reduce the global threats from nuclear, biological and chemical weapons. He served as a United States Senator from Georgia for 24 years (1972-1996). During his tenure in the U.S. Senate, Senator Nunn served as chairman of the U.S. Senate Committee on Armed Services and the Permanent Subcommittee on Investigations. He also served on the Intelligence and Small Business Committees. His legislative achievements include the landmark Department of Defense Reorganization Act, drafted with the late Senator Barry Goldwater, and the Nunn-Lugar Cooperative Threat Reduction Program, which provides assistance to Russia and the former Soviet republics for securing and destroying their excess nuclear, biological and chemical weapons. To date, the Nunn-Lugar Cooperative Threat Reduction program has deactivated more than 5,900 nuclear warheads. In 2005, Nunn teamed up with former Senator Fred Thompson to



promote a new film, *Last Best Chance*, on the dangers of excess nuclear weapons and materials. The film aired on HBO in October of 2005. In addition to his work with NTI, Senator Nunn has continued his service in the public policy arena as a distinguished professor in the Sam Nunn School of International Affairs at Georgia Tech and as chairman of the board of the Center for Strategic and International Studies in Washington, D.C.

Dr. Graham Allison is Director of the Belfer Center for Science and International Affairs and Douglas Dillon Professor of Government at Harvard's John F. Kennedy School of Government. Dr. Allison has served as Special Advisor to the Secretary of Defense under President Reagan and as Assistant Secretary of Defense for Policy and Plans under President Clinton, where he coordinated DOD strategy and policy towards Russia, Ukraine, and the other states of the former Soviet Union. He served as a member of the Defense Policy Board for Secretaries Weinberger, Carlucci, Cheney, Aspin, Perry and Cohen. Dr. Allison's publications include: *Avoiding Nuclear Anarchy: Containing the Threat of Loose Russian Nuclear Weapons and Fissile Material* and *Nuclear Terrorism: The Ultimate Preventable Catastrophe*.

The reactions from the Tufts students and the high school students after the simulation were very positive. From one of the students' evaluations, *"The Inquiry Simulation put many of the intellectual developments of my EPIIC experience into practice. It contextualized, rather than proved or disproved, many of the conclusions I had come to over the course of the year. In my particular committee, border security, great powers tried to converge their interests with the needs of war-torn but raw material rich African states, but they were bogged down by international organizations as well as NGOs. China wanted an agreement with Chad to buy oil at full price and to provide humanitarian aid for Darfurian refugees who had fled from Sudan. In return, Sudan would draw back the Janjaweed from Chad's territory. There were many complications with this deal: the World Bank's ownership and exclusive control over 75 percent of Chad's oil (China would have to negotiate a contract with the WB); NGOs were skeptical of China's five-year stay in Chad to help the refugees (why not longer?); and how could the corporate consortium allow China to make this deal when China's domestic markets are still largely closed to foreign investment? It was difficult not to see that, under these conditions, Africa could be economically re-colonized by great powers, because humanitarian aid always came second to material interest. The scramble for Africa's resources, as it is already happening, is magnifying the need for governance. The fate of Africa's refugees and cross-border genocides must not be left to the bidding of resource-hungry first world countries. Good internal institutions—democratization—needs to be fostered; bold initiatives need to be enacted (like the African Leadership Council); and uniquely African responses to the continent's needs should be supported by all members of the U.N. Security Council. Africa, like global corporate sustainability, needs some form of international partnership, not to dismantle anything, but to create and provide conceptual, political, and financial frameworks for a variety of solutions. There is no silver bullet in Africa, but enhanced international responsibility on the continent would go a long way to provide comprehensive fixes to its myriad problems."*

Dr. Jean Mayer Global Citizenship Awards

"Scholarship, research and teaching must be dedicated to solving the most pressing problems facing the world." – Dr. Jean Mayer, 1920-1993, President and Chancellor, Tufts University

Dr. Jean Mayer was a world-renowned nutritionist, publishing more than 750 scientific papers and 10 books. He advised three U.S. Presidents (Nixon, Ford, Carter), the US Congress, the United Nations' Food and Agricultural Organization, the World Health Organization, the United Nations' Children's Fund and the U.S. Secretary of State. He helped establish and expand the food stamp, school lunch and other national and international nutrition programs and organized the 1969 White House Conference on Food, Nutrition and Health. In 1966, Dr. Mayer was the first scientist to speak out against the use of herbicides in the Vietnam War. In 1969, he led a mission to war-torn Biafra to assess health and nutrition conditions. In 1970, he organized an international symposium on famine, which produced the first comprehensive document on how nutrition and relief operations should be handled in times of disaster and was the first to suggest that using starvation as a political tool was a violation of human rights and should be outlawed. As the 10th president of Tufts University, Dr. Mayer

created the nation's first graduate school of nutrition, established New England's only veterinary school and the USDA Human Nutrition Research Center on Aging at Tufts, and co-founded the Sackler School of Graduate Biomedical Sciences and the Center for Environmental Management. As chair of the New England Board of Higher Education, he created scholarships that enabled non-white South Africans to go to mixed-race universities in their own country.

"...Mayer moved universities as social institutions in new directions and toward the assumption of larger responsibilities. He saw them as instruments for improving society and the world environment... Those who knew him will miss his quick grasp of complicated and often-conflicting material, the clarity of his insight, his courage in tackling formidable tasks and his unflinching charm." -- The Boston Globe

EPIIC established the Dr. Jean Mayer Global Citizenship Award in 1993 to honor his work and life and his ongoing support of EPIIC's, and now the Institute's, mission and pedagogy. Since then, the award has developed from a single, annual award as the keynote of the EPIIC symposium to a yearlong lecture series honoring the achievements of distinguished individuals and organizations committed to addressing and solving critical global challenges. The series is made possible through the generosity of IGL Executive Advisory Board Member Theodore Mayer and the Mayer Family.

The 2006-7 recipients were:

Mark Malloch Brown

Mark Malloch Brown is Deputy Secretary-General of the United Nations. Before his current appointment, he was the Secretary-General's Chef de Cabinet since January 2005. In that position, he worked closely with the Secretary-General and the Deputy-Secretary General on all aspects of UN work, including helping to set out an ambitious reform agenda for the United Nations. Prior to becoming Chef de Cabinet, Mr. Malloch Brown served as Administrator of the United Nations Development Programme (UNDP), the UN's global development network, from July 1999 to August 2005. During that time, he was also the Chair of the United Nations Development Group, a committee consisting of the heads of all UN funds, programmes and departments working on development issues. He has also served as the Former Vice President for External Affairs at the World Bank.



Irwin Cotler

The Honorable Irwin Cotler was Canada's Minister of Justice and Attorney General of Canada from 2003-2006. He currently serves in the Canadian House of Commons for the constituency of Mount Royal. Mr. Cotler was a professor of law at McGill University and the director of its Human Rights Program from 1973 until his election as a Member of Parliament in 1999. He has also been a visiting professor at Harvard Law School, a Woodrow Wilson Fellow at Yale Law School and is the recipient of five honorary doctorates. He was appointed in 1992 as an Officer of the Order of Canada. He is a past president of the Canadian Jewish Congress.



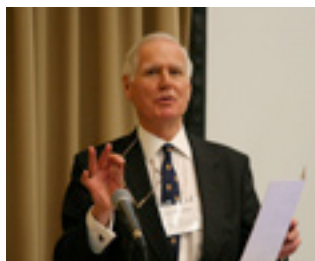
Peter Galbraith

Peter Galbraith is the author of *The End of Iraq: How American Incompetence Created a War Without End*. From 1979 to 1993, Galbraith was a senior advisor to the US Senate Foreign Relations Committee and is the author of published Foreign Relations Committee reports on ethnic cleansing in Bosnia-Herzegovina, the Iran-Iraq War, and the Iraqi Kurds. In the late 1980s, Galbraith helped expose Saddam Hussein's murderous "al-anfal" campaign against the Iraqi Kurds. Galbraith served as the first US Ambassador to Croatia and has held senior positions in the US Government and the United Nations. As US Ambassador to Croatia, Galbraith was actively involved in the Croatia and Bosnia peace processes. From January 2000 to August 2001, Ambassador Galbraith was Director for Political, Constitutional



and Electoral Affairs for the United Nations Transitional Administration in East Timor (UNTAET). He also served as Cabinet Member for Political Affairs and Timor Sea in the First Transitional Government of East Timor. In these roles, he designed the territory's first interim government and the process to write East Timor's permanent constitution.

Marrack Goulding



As United Nations Under-Secretary-General for Political Affairs from 1993 to 1997 and Head of Peacekeeping from 1986, Sir Marrack Goulding was responsible for United Nations' preventive and peacemaking efforts worldwide. He was in charge of major operations in many of the world's 'hot' spots. Under his leadership, peacekeeping grew from five operations with some 10,000 personnel and an annual budget of \$242 million to 13 operations with 55,000 personnel and a budget of \$2.7 billion. Prior to his assignments at the United Nations, Sir Goulding served the British Government as a Diplomat. In 1997 he left the United Nations to become Warden of St. Antony's College, Oxford. He is the author of *Peacemonger*.

Saad Eddin Ibrahim

Saad Eddin Ibrahim is a leading Egyptian pro-democracy Activist. He is the founder of the Ibn Khaldun Center for Development Studies, and is Professor of Political Sociology at the American University of Cairo. Prior to these activities, Mr. Ibrahim was the Secretary General of the Egyptian Independent Commission for Electoral Review and was a Trustee of the Arab Thought Forum. He is the author of *Bridging the Gap: Intellectuals and Decision Makers in the Arab World* and *The New Arab Social Order*.



Mohammed Ihsan

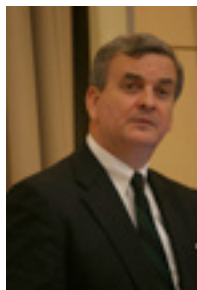
Dr. Mohammed Ihsan is Minister for Extra-Regional Affairs. Prior to this appointment, from 2001 to 2006, Dr. Ihsan was Minister of Human Rights, where he helped gather and record information about the Ba'ath Party crimes against the Kurdish people. He was one of the first to discover mass graves and gather forensic evidence about the al-anfal campaign. As a young man, he fought with the Peshmerga resistance and was exiled to the United Kingdom, where he worked as a lawyer with Amnesty International and Human Rights Watch. In this new Ministry, Dr Ihsan is devoted to the reintegration of originally Kurdish areas confiscated and "arabized" by Saddam Hussein regime, which includes Kirkuk, Mosul, Khanaqin, Mendeli, Zurbaniya, Makhmour, Shai Khan, Zumar and Singar.

Mukesh Kapila

Dr. Mukesh Kapila is currently Director in the Department of Health Action in Crises at the World Health Organization in Geneva. He was the United Nations Resident and Humanitarian Coordinator, and the UNDP Resident Representative for the Sudan in 2003-2004. Prior to this, he was Special Adviser to the United Nations from 2002-2003, latterly to the High Commissioner for Human Rights, and earlier to the Special Representative of the Secretary General in Afghanistan. In 2003, he was honored with a CBE by Her Britannic Majesty, The Queen, for international service. Dr Kapila has been a member of the Board of Trustees of the United Nations Institute for Training and Research (UNITAR), and the International Peace Academy (IPA). He has worked extensively in relation to crisis and conflict management, humanitarian aid, disaster reduction, and post-conflict recovery in relation to many countries in Africa, Asia and Europe, leading or participating in several international missions. He is also a member of the United Nations Disaster Assessment and Co-ordination (UNDAC) system. His educational background is originally in medicine and public health, and subsequently in international development, with qualifications from the Universities of Oxford and London.



Alberto Mora



Alberto Mora is a recently retired General Counsel of the U.S. Navy. He led an effort within the Defense Department to oppose the legal theories of John Yoo and to try to end coercive interrogation tactics at Guantánamo Bay, which he argued are unlawful. From 1989 to 1993, he served in the administration of the President George H.W. Bush as general counsel to the United States Information Agency. He was later appointed three times by President Bill Clinton to the Broadcasting Board of Governors, which oversees the Voice of America and other U.S. information services. In 2001, President George W. Bush appointed Mora as the General Counsel of the U.S. Navy, the most senior civilian lawyer for the Navy. Mora retired from the Navy in January 2006. He has since become the chief counsel for Wal-Mart's international division.

Sam Nunn

Sam Nunn is co-chairman and chief executive officer of the Nuclear Threat Initiative (NTI), a charitable organization working to reduce the global threats from nuclear, biological and chemical weapons. He served as a United States Senator from Georgia for 24 years (1972-1996). During his tenure in the U.S. Senate, Senator Nunn served as chairman of the U.S. Senate Committee on Armed Services and the Permanent Subcommittee on Investigations. He also served on the Intelligence and Small Business Committees. His legislative achievements include the landmark Department of Defense Reorganization Act, drafted with the late Senator Barry Goldwater, and the Nunn-Lugar Cooperative Threat Reduction Program, which provides assistance to Russia and the former Soviet republics for securing and destroying their excess nuclear, biological and chemical weapons. To date, the Nunn-Lugar Cooperative Threat Reduction program has deactivated more than 5,900 nuclear warheads. In 2005, Nunn teamed up with former Senator Fred Thompson to promote a new film, *Last Best Chance*, on the dangers of excess nuclear weapons and materials. The film aired on HBO in October of 2005. In addition to his work with NTI, Senator Nunn has continued his service in the public policy arena as a distinguished professor in the Sam Nunn School of International Affairs at Georgia Tech and as chairman of the board of the Center for Strategic and International Studies in Washington, D.C.



Michael Posner



Michael Posner, President of Human Rights First, has been at the forefront of the international human rights movement for nearly 30 years. As President, he focuses mainly on public outreach, writing, and public advocacy, to advance the organization's core mission. Since its founding in 1978, Human Rights First has supported and partnered with frontline rights activists around the world, in places like Guatemala, Russia, Northern Ireland, Egypt, Zimbabwe, and Indonesia. It has also been a leading advocate for the rights of refugees seeking asylum in the U.S. In 1980, Mr. Posner played a key role in campaigning for the first U.S. law providing for political asylum, which became part of the Refugee Act of 1980. Mr. Posner proposed, drafted, and campaigned for the Torture Victim Protection Act (TVPA) – a U.S. federal statute that was designed to give victims of the most serious human rights crimes anywhere in the world a remedy in U.S. courts. The TVPA was adopted by Congress and signed into law in 1992. In 1998, Mr. Posner led the Human Rights First delegation to the Rome conference at which the statute of the International Criminal Court (ICC) was adopted. The ICC is the first international tribunal to prosecute violations for genocide, crimes against humanity, and war crimes.

Samantha Power

Samantha Power is The Anna Lindh Professor of Practice of Global Leadership and Public Policy at Harvard's John F. Kennedy School of Government. Her book, *"A Problem from Hell": America and the Age of Genocide*, was awarded the 2003 Pulitzer Prize for general non-fiction, the 2003 National Book Critics Circle Award for general non-fiction, and the Council on Foreign Relations' Arthur Ross Prize for the best book in U.S. foreign policy. Power's *New Yorker* article on the horrors in



Darfur, Sudan won the 2005 National Magazine Award for best reporting. Power was the founding executive director of the Carr Center for Human Rights Policy (1998-2002). From 1993-1996, she covered the wars in the former Yugoslavia as a reporter for the U.S. News and World Report, The Boston Globe, and The Economist. Power is the editor, with Graham Allison, of *Realizing Human Rights: Moving from Inspiration to Impact*. A graduate of Yale University and Harvard Law School, she moved to the United States from Ireland at the age of nine. She spent 2005-06 working in the office of Senator Barack Obama and is currently writing a political biography of the UN's Sergio Vieira de Mello.

Orville Schell

Orville Schell has devoted most of his professional life to reporting and writing about Asia. Author of 14 books, nine about China, including *Discos and Democracy*, *Mandate of Heaven*, and *Virtual Tibet*, Dean Schell also has written for WIRED, Foreign Affairs, The Atlantic Monthly, The New York Times, The Nation, Salon, The New Yorker, Harpers and Newsweek. In the broadcast sector, Schell has served as correspondent for several PBS "FRONTLINE" documentaries and an Emmy-winning program on CBS'60 Minutes. He is the recipient of numerous fellowships and awards, including a Guggenheim Fellowship, an Alicia Patterson Fellowship, an Overseas Press Club Award and the Harvard/Stanford Shorenstein Award for covering Asia. Schell has a degree in Far Eastern history from Harvard University and a master's degree and Ph.D. (ABD) in Chinese history from the University of California at Berkeley.



Frances Townsend

Ms. Frances Fragos Townsend is Assistant to the President for Homeland Security and Counterterrorism. Ms. Townsend chairs the Homeland Security Council and reports to the President on United States Homeland Security policy and Combating Terrorism matters. She previously served as Deputy Assistant to the President and Deputy National Security Advisor for Combating Terrorism. Ms. Townsend came to the White House from the U. S. Coast Guard, where she had served as Assistant Commandant for Intelligence. Prior to that, Ms. Townsend spent 13 years at the U. S. Department of Justice in a variety of senior positions, her last assignment as Counsel to the Attorney General for Intelligence Policy. Ms. Townsend began her prosecutorial career in 1985, serving as an Assistant District Attorney in Brooklyn, New York.



Tufts Initiative for Leadership and International Perspective (TILIP)

In TILIP's ninth year, the program experienced some significant program changes, specifically opening the fall class to students who had not participated in the summer program, the addition of a two-week program in Shanghai and the incorporation of India into the discussion, including a three-week trip to the sub-continent over the winter break.

Sixteen students participated in the full year's activities: seven from Tufts and nine from the three participating universities of Peking University, The University of Hong Kong, and The Chinese University of Hong Kong. The majors of the entire group included Business, Chinese, Community Health, Economics, English Literature, Finance, International Letters and Visual Studies, International Relations, Law, Philosophy, Political Science, Quantitative Finance, Physics, and Spanish Literature.



Their activities outside of the classroom included Bhangra, Business and Economics Association, China Microfinance Alliance, Corporate Social Responsibility Project, Debate, Intervarsity Statistics Shield, Lacrosse, Moot Court, Roller Skating Society, Sarabande, Society of Women Engineers, South Asian Literature and Arts Magazine, Spirit of Color, Student Union Choir, Students International Communication Association, Tufts Dance Collective, Tufts Energy Security Initiative, Tufts Spirit of Coalition, Tufts Varsity Crew Team, and Tufts Vox.

The students began their interaction via the program's discussion board, prior to meeting in Hong Kong for the summer. They were asked to discuss Pulitzer Prize-winning journalist Ian Johnson's book *Wild Grass: Three Stories of Change in Modern China*, which produced an interesting and lively exchange before they all met in person.

The year, the summer internships were hosted by Crown Worldwide, Friends of the Earth, Hong Kong Air Cargo Air Cargo Terminals Ltd, Hong Kong Trade Development Council, Hongkong and Shanghai Banking Corporation, and the Government of Hong Kong SAR (Economic Development and Labor Bureau, Environmental Protection Bureau, and Transport Department).

The China Program's summer Leadership Lecture Series brought significant figures in Hong Kong to the students to share their views on Hong Kong's political and economic landscape. The series featured

- **Edwin Lau**, Assistant Director of Friends of the Earth (HK). In 1990, Mr. Lau initiated the first waste paper recycling program for schools. In 1993, he developed Hong Kong's first "Sort & Recycle" system for a public housing estate. In 1997, he led a team to research into the problems of idling vehicles and launched the "Stop Idling Engines Campaign" to lobby motorists and the government to tackle air pollution problems. In 2000, he initiated the first Solar Cart Race in Hong Kong to promote renewable energy. He keeps on advocating Producer Responsibility and Polluter Pays Principle as the effective means to tackle our waste problems. He also works on campaigns which promote energy conservation as a way to improve the air quality of Hong Kong.

- **Elsie Leung**, the Secretary for Justice of the Hong Kong Special Administrative Region from 1997 to 2005 and former member of the Executive Council of Hong Kong. Before she became the Secretary for Justice, she was a partner of P. H. Sin & Co. and Lu, Lai & Li Solicitors. Ms. Leung has a distinguished record of public service. Before her appointment as Secretary for Justice, she served on various government boards and committees, including the Independent Police Complaints Council, Equal Opportunities Commission, Social Welfare Advisory Committee and Inland Revenue Board of Review. She was also honorary legal adviser to many non-governmental organizations.



- **Jeffrey Lam**, the managing director of Forward Winsome Industries Limited, a leading toy and gift company in Hong Kong. Under his leadership, the family business expanded from merely a toy manufacturing company to a fully integrated toy enterprise which involves product design, research and development, production and sales. Mr. Lam's won him the "Young Industrialists Award" in 1989 and the "Toy Industry Outstanding Award" in 1999. Despite his busy business schedule, Mr. Lam is an active and dedicated supporter of public and community service, serving on numerous social, commercial and industrial committees and organizations. He is currently a member of Hong Kong's Legislative Council.

- **Quince Chong**, General Manager of the Inflight Services Department of Cathay Pacific. In her first position with the company as Manager of Corporate Communication, Ms. Chong brought to the role the vast experience she gained in her

previous role as Senior Manager in Public Relations for the Hong Kong Tourist Association. Primarily responsible for the overall public relations strategy, Ms. Chong was instrumental in promoting Hong Kong as one of the world's leading tourist destinations pre- and post-Hong Kong's handover to China. With this inherent understanding of the global tourist industry, at Cathay Pacific Ms. Chong set about promoting CX as Asia's leading carrier.

• **Audrey Eu**, member of the Legislative Council of Hong Kong and house leader of the Civic Party. Ms. Eu began practicing as a barrister in Hong Kong in 1978 and was appointed Queen's Counsel (Senior Counsel after 1997) in 1993. Before her entrance into politics, Ms. Eu was the chairman of the Hong Kong Bar Association. From 1995-2003, Ms. Eu was Deputy Chairman of the Inland Revenue Board of Review at the Finance Bureau. She was a major force behind the creation of the Civic Party in the spring of 2006.

While in Hong Kong, the students also organized group trips to cultural sites in Hong Kong, as well as a factory tour in Shenzhen, and a trip to Macau.

A Shanghai component was added to this year's TILIP. Sponsored by IGL External Advisory Board Member Gerald Chan and his company Morningside, and coordinated by Lisa Wang, the two-week Shanghai program focused on issues of urbanization in the greater Shanghai region. An added element was that local universities were asked to nominate representatives to participate along with the students already in the program. The universities represented were Shanghai Jiao Tong, Fudan, Tongji, and Zhejiang. With the focus of the 2006-07 topic being Asia's Rising Giants: China and India, the IGL initiated its collaboration with the Rai Foundation in India, and one student from New Delhi also participated.



The two-week seminar featured morning lectures followed by afternoon site visits. The lectures included: "Urban Planning, Transportation and Infrastructure" by Mr. Chen Haichao, General Manager of Atkins China; "History of Concessions in Shanghai" by Dr. Zhang Feng, Professor of Architecture at Tongji University; "From Rural Area to Oriental Manhattan: The Successful Experience of Pudong" by Professor Peng Yun'e of Tongji University; "Shanghai's Shift to a Higher Value-Added Economic Base" by Mr. Zhang Jiong, General Manager of Shanghai Juke Biotech

Park; "Shanghai's Relocation Policy" by Mr. He Guoping, an Attorney; "Urbanization and the Migrant Worker" by Professor Zhou Haiwang of the Shanghai Academy for Social Sciences; and "Environmental Challenges of Shanghai" by Professor Li Fengting, the Deputy Director of the College of Environmental Sciences and Engineering at Tongji University. The site visits



included the Museum of Urban Planning Shanghai, the Old City and Yu Garden, the Bund, the French Concession, Lujiazui Financial Area, the Shanghai Stock Exchange, Relocation Communities, and the Water Environment Exhibition Hall. The students also went on a tour of Jewish Shanghai. For the weekend, Morningside arranged an overnight stay on Chongming Island, an experiment in sustainable development, just off of Shanghai's coast at the mouth of the Yangtze.



One of the students commented, "The urbanization of Pudong over the past 15 years is astounding. After personally seeing all the interesting structures

from the Bund in Puxi, I can hardly believe the pictures taken in 1990 that display a flat, undeveloped Pudong. To think that not even two decades ago, there were no high buildings, no Pearl Tower, and no flashy lights, is pretty unbelievable. I had thought that the before and after pictures of Hong Kong in the past decade were impressive, but I didn't know what I had coming until I came to Shanghai...As a result, Pudong reminds me of an awkward adolescent: Shanghai isn't quite used to this new "body;" she's still growing into it."

Following the time in Shanghai, the group spent a week in Beijing. In addition to visiting the cultural sites such as Tiananmen Square, the Summer Palace, and the Forbidden City, the students also organized a visit of hutongs and tried to trace the steps from Ian Johnson's book. They had lectures by Peking University professors on China's foreign policy and China's financial system; and they visited and met with officials at such diverse organizations as the Beijing Olympic Committee, Lenovo, and China Radio International.



At the end of the summer, they returned to their respective universities to begin planning their international symposium on "Asia's Rising Giants: China and India." The fall course at Tufts also added a new element in inviting applications from students who had not participated in the summer program. Five students, ranging from seniors to freshmen, joined the group to work on the symposium. After much reading and discussion, the issues they decided to address ranged from empire and culture to the challenge of pandemics, from oil and gas dominance in the 21st century to center-periphery relations, from education and entrepreneurship to regional security.

Before the symposium and during winter break, though, the IGL – working with this year's INSPIRE Fellow Sanjoy Hazarika and with the Rai Foundation – was able to offer the students the opportunity to spend three weeks in India. Ultimately, 18 students – including students from China and from EPIIC – participated in the trip, and they visited Mumbai (formerly Bombay), Delhi, and Bangalore. In each city, the students had meetings with prominent officials, businessmen, and journalists, while also visiting cultural sites such as the Taj Mahal. In Delhi in particular, the students had a full schedule, meeting with such individuals as Sanjaya Baru, Media Advisor to the Prime Minister of India; Jayant Bhuyan, Deputy Director General, Confederation of Indian Industries; Urvashi Butalia, Publisher, *Zuban*; Radha Kumar, Nelson Mandela Centre for Peace and Conflict Resolution, Jamia Millia Islamia University; Vikram Mehta, Chairman, Shell India; Sunita Narain, Director, Centre for Science and Environment; and Jaswant Singh, Member of Parliament, Leader of Opposition Rajya Sabha, Upper House.



Other highlights included opening the symposium with a cultural reception and performances featuring the Tufts Bhangra Team, the Delta Psi Sigma Sorority Chinese Dance Troupe, and the Boston Guzheng Ensemble; Orville Schell, author of numerous books on China and



the Dean of the Graduate School of Journalism at the University of California, Berkeley receiving a 2007 Dr. Jean Mayer Global Citizenship Award; and presentations by Gowher Rizvi, Director of the Ash Institute for Democratic Governance and Innovation and Lecturer in Public Policy, Kennedy School of Government, Harvard University; Pramit Mitra, Fellow, South Asia Program and Task Force on HIV/AIDS, Center for Strategic and International Studies; Tarun Khanna, Jorge Paulo Lemann Professor, Harvard Business School; Nimmi Kurian, Associate Research Professor, Centre for Policy Research, Delhi; Yingling Liu, China Program Manager, Worldwatch; Gururaj “Desh” Deshpande, Co-Founder and Chairman, Sycamore Networks, Inc.; Inderjit (IJ) Singh, Professor of Political Economy and National Security, National War College; Hermann Scheer, President, EUROSOLAR; Anupam Srivastava, Director, Asia Program, Center for International Trade and Security, University of Georgia; Gal Luft, Executive Director, Institute for the Analysis of Global Security; Robert Ross, Coauthor, *Great Wall and Empty Fortress: China’s Search for Security*; and Ayesha Jalal, MacArthur Fellow and Professor of History, Tufts University.



The symposium also featured a number of student presentations: Will Arnest, Midshipman, Third Year, United States Naval Academy; Jake Berliner, Tufts Senior and Co-Founder, Energy Security Initiative, Institute for Global Leadership; William Bettinelli, Tufts Senior and Student Fellow, Tufts Initiative for Leadership and International Perspective; Tara Dhawan, Tufts Senior and Student Fellow, Tufts Initiative for Leadership and International Perspective; Tyler Jost, Junior, United States Military Academy; Anaheta Metghalchi, Tufts Senior and Member, EPIIC Global Crises Colloquium, Institute for Global Leadership; David Mou, Tufts Freshman and Member, EPIIC Global Crises Colloquium, Institute for Global Leadership; Lauren Shields, Tufts Junior and Member, EPIIC Politics of Fear Colloquium, Institute for Global Leadership; Julia Tong and Johnny Crocker, Tufts Seniors and Members, Engineers without Borders, Institute for Global Leadership and School of Engineering; Dickson Tak Sang Tsang, Sophomore, The Chinese University of Hong Kong and Student Fellow, Tufts Initiative for Leadership and International Perspective, Institute for Global Leadership; Yang Kangbo (Richard), Senior, Guanghua School of Management, Peking University and Student Fellow, Tufts Initiative for Leadership and International Perspective, Institute for Global Leadership.



Prior to the symposium, the students from Hong Kong and Beijing spent two weeks in the U.S., in New York City and in Boston. The students had lectures and discussions at The New York Times with Deputy Foreign Editor Ethan Bronner and at the Council

on Foreign Relations with Visiting Scholar Manjeet Kripliani. The Tufts students organized a broad range of sight-seeing as well, including a tour of the United Nations, visiting Ellis Island and the Statue of Liberty, visiting many of New York City's museums, and walking the Freedom Trail in Boston. The students also spent a day at the U.S. Military Academy at West Point, marking the seventh year of the USMA's collaboration with TILIP.



INSPIRE

This year's INSPIRE Practitioner-in-Residence was Sanjoy Hazarika. Sanjoy is an old friend of the Institute's, having first participated in EPIIC's 1992 symposium on "International Security: The Environmental Dimension."

Sanjoy is one of India's most distinguished polymaths. He is the former award-winning correspondent for the New York Times, a member of India's National Security Advisory Board, the Armed Forces Special Powers Act (AFSPA) Review Committee, and the National Council of the Indian Council of Social Science Research (ICSSR). He is the Managing Trustee for the Centre for North East Studies and Policy Research (C-NES), a columnist for The Statesman, and a visiting Professor at the Centre for Policy Research. He has written extensively on the North east and made documentary films about the region and the neighborhood where he travels, including Tibet, Myanmar, Bangladesh, Bhutan and Nepal. He is acknowledged as a specialist on migration and his books include *Bhopal: The Lesson of a Tragedy* (1988); *Strangers of the Mist: Tales of War and Peace from India's North East* (1994), and *Rites of Passage: Border Crossings, Imagined Homelands, India's East and Bangladesh* (2000).



During his residency, Sanjoy consulted with a wide range of programs including the Global Health Division of the Tufts University School of Medicine; Engineers without Borders; the Water, System, Science, and Society Program; EPIIC, and TILIP. Sanjoy was integral to the success of TILIP's trip to India, organizing the group's meetings in Delhi with government officials and leading journalists and businessmen, and he also facilitated student research projects in Assam and Nagaland.

Voices from the Field

For the sixth year, the IGL brought to campus a group of distinguished experts and Tufts alumni to participate in its Voices from the Field program. These "Voices" are presently working or have significant experience in the fields of nation building, complex humanitarian emergencies, military security, human rights, U.N. peacekeeping, refugee assistance, conflict resolution, and development assistance. The theme of this year's Voices discussions was "The Accountability of NGOs in the Transition from Relief to Development." The topics that were addressed included: "The Accountability of NGOs in the Field", "Local Involvement: When, How, and to What Degree?", "Leaving the Scene: Minimizing Dependency", and "Balancing Emergency Relief and Long-Term Development Goals". The Voices also participated in the EPIIC symposium.



This year's Voices were:

- Leila Abu Gheida, Head of Democracy and Conflict Mitigation Team, USAID Nepal; Senior Conflict Advisor, USAID Nepal; Former Coordinator, Casamance Reconstruction Program, USAID Senegal (EPIIC'87)
- Aparna Basnyat, Regional Program Analyst, Tsunami Recovery Unit, United Nations Development Program, Sri Lanka (EPIIC'97)
- Jana Frey, International Rescue Committee, Kinshasa, the Democratic Republic of Congo; Former Project Development Manager, Sanayee Development Foundation, Afghanistan (EPIIC'99 and '02)
- Gregg Nakano, USAID Military Liaison Officer, Office of Foreign Disaster Assistance; Former Head, USAID Disaster Assistance Response Team (DART), Banda Aceh; Former Marine Infantry Officer, Gulf War (Fletcher'91)



The Voices were joined in the discussions by scholars and professionals studying these issues. They included:

- Jagabandhu Acharya joined Oxfam America in October 2005 as head of the Learning, Evaluation and Accountability Department (LEAD). Dr. Acharya came to Oxfam with 28 years of experience as a development researcher, trainer and manager. He has worked with development agencies such as ActionAid and Danida, and management institutes like IRMA, IIM-Bangalore and the Administrative Staff College of India. He has founded and directed a number of institutions, such as Books for Change, Action Enterprise (Sabha), and Total Knowledge Management (Asia's first exclusive knowledge management support agency). He has also served on the governing boards of several non-profit agencies, such as ActionAid India Society and Partners in Change.



- Astier Almedom is the Henry R. Luce Professor in Science and Humanitarianism at Tufts University and a Fellow at the Institute for Global Leadership. She has over twenty years of experience researching in a wide range of areas including: infant feeding, growth and health; maternal health; environmental health; public health policy and practice; mental health and psychosocial wellbeing in war-affected settings; and program evaluation of disaster relief and development aid. Her special interests include the dissemination of research findings among their intended users, including decision-makers and the study populations themselves. Prior to her arrival at Tufts in 2000, Dr. Almedom was a Research and Evaluation Manager with Health Action Zone; a Lecturer in Medical Anthropology, Tropical Health Epidemiology Unit and Health Promotion Research Unit at the University of London; and a Senior Consultant to the United Nations International Fund for Agricultural Development, the Food and Agriculture Organization, UNICEF, and Oxfam. She is working on a forthcoming book, Anatomy of Resilience.

- David Dapice (Chair, IGL Faculty Advisory Committee) is an Associate Professor of Economics at Tufts University and Senior Economist for the Vietnam Program at the Mossavar-Rahmani Center for Business and Government, Kennedy School of Government at Harvard University.
- Mukesh Kapila is the Former United Nations Resident and Humanitarian Coordinator and the UN Development Program Resident Representative in Sudan; the Former Special Adviser to the Special Representative of the Secretary General in Afghanistan and to the High Commissioner for Human Rights of the United Nations and a Former Member of the United Nations Disaster Assessment and Coordination System.
- Margaret McMillan is an associate professor of economics at Tufts University. She has published widely in the areas of international trade and investment focusing primarily on developing countries. She is a Faculty Research Associate of the National Bureau of Economic Research and a recipient of research grants from the National Science Foundation and the Center for Aids Research. Professor McMillan has worked in several African countries including Ethiopia, Gabon, Kenya, Mali, Tanzania, Uganda and South Africa. Before coming to academia, she worked for a variety of organizations including the Peace Corps, Lehman Brothers, USAID, UNDP and the World Bank.

BUILD Nicaragua

BUILD (Building Understanding through International Learning and Development) Nicaragua successfully completed the second year of its new program model this May. As a program initiated by the Institute and now jointly sponsored by the IGL and Tisch College, BUILD accomplished its four programmatic initiatives. First, the fall BUILD leaders, prepared a group of ten students to travel to Nicaragua for two weeks over winter break. The trip consisted of two weeks in Nicaragua, the majority of which was spent in a rural community assisting Bridges to Community, an international NGO with on-going development projects. The students worked on projects related to sustainable agriculture and nutrition in the community of Santa Rosa. The BUILD students also created strong friendships with the Nicaraguan college students, who orchestrated a large amount of the work in the field.

Upon completion of the winter break development trip, during the spring semester, BUILD students engaged in a weekly discussion session as an Experimental College quidnuc course. The course touched on development topics, such as development appraisal and evaluation techniques, public health issues, environmental conservation, urban development, and issues of development in the Somerville/Medford community. The course featured guest speakers from Tufts and the surrounding community, including Fletcher professor Adil Najam, Urban and Environmental Planning professor Julian Aygeman, and guest speaker Allison Davis of Oxfam. During the course, students completed weekly reading assignments, gave presentations, and committed to living a “green lifestyle” as a final project.

The fourth component of the BUILD program is the summer internship opportunity. This summer, Mary Langan, a rising junior was funded to return to Nicaragua and complete a project on issues of women’s rights with Centro de Estudios e Informacion de la Mujer Multiethnica (CEIMM). She spent her summer holding forums on HIV/AIDS and violence against women and children. BUILD is a program that seeks to provide students with the opportunity to engage in development work and to think critically about the work that they are doing. One of this year’s BUILD leaders, Sarah Licht, said, “I am becoming more and more convinced that participating in BUILD is more than just a winter trip, it is a way for people to reevaluate how they think about development and international activity, and it is something that will continue to affect the way participants think permanently.”

New Initiative for Middle East Peace (NIMEP)

NIMEP, now in its fourth year, had a very productive two semester with a series of lectures, an ongoing dialogue and discussion group, and a research trip to Lebanon.

The events that NIMEP organized included “Palestine/Israel: A History Undecided,” featuring Afif Safieh, the representative of the Palestine Liberation Organization to the United States, with commentary from IGL Director Sherman Teichman; “The Future of Lebanon” with Director of the International Relations Program and Political Science Professor Malik Mufti; “Israel and the Palestinians: Toward Resolution or Explosion?” featuring Shai Feldman, Swartz Director of the Crown Center for Middle Eastern Studies at Brandeis University and former head of the Jaffee Center for Strategic Studies at Tel Aviv University, and Khalil Shikaki, Senior Research Fellow at the Crown Center for Middle Eastern Studies at Brandeis University and the director of the Palestinian Center for Policy and Survey Research in Ramallah; and “Security Issues in the Middle East: An Israeli Perspective” with Chuck Frelich, was Israel’s Deputy National Security Adviser for Foreign Affairs.



NIMEP also continued its Dialogue and Discussion Program, where the students meet regularly to discuss and dialogue about relevant issues facing the Middle East. Some more notable discussion topics included Armenian-Turkish relations, the role of Arabs in Israeli society, Muslim immigration and integration in Europe, the Iranian nuclear issue, and Israeli-Palestinian relations. NIMEP and the Pathways Program at Tufts also organized a dialogue discussion regarding the role of identity and how students understand the conflicts of the Middle East. The students addressed issues of narratives, education, and other factors that contribute to one’s perceptions of the region and the many issues found in it.

A major undertaking for the year was the research trip to Lebanon during spring break. The group spent ten days studying many facets of Lebanese state and society. Each of the nine students pursued individual research projects that included examination of the sectarian education systems, the incorporation of Hezbollah into the mainstream political process, governance and sources of authority in Lebanon, the role and status of Palestinian refugees, as well as other topics. Rudy Jaafar, a Fletcher PhD candidate and a former EPIIC TA, helped organize and lead the trip to his home country. In Lebanon, the students had interviews with such individuals as Prime Minister Fouad Siniora; Grand Ayatollah (Sayyed) Mohammad Hussein Fadlallah, leading Lebanese Shi’ite Muslim Scholar; US Ambassador to Lebanon Jeffrey Feltman; Amal Saad Ghorayeb, Visiting Scholar at the Carnegie Middle East Center and a leading expert on Hizbollah; Hassan Hajhassan, Member of Parliament, Party of G-d/ Hezbollah; Walid Jumblatt, Leader, Progressive Socialist Party and the Druze community; and Rami Khouri, Director of the Issam Fares Center for International Affairs and Public Policy, American University of Beirut.



At the start of the trip, one of the students wrote, *“We had an incredibly exciting day today touring outside of Beirut. We started the morning ascending the snow capped mountains abutting the coastal plain of Beirut and climbed through predominantly Christian towns and villages through the Lebanon mountain range. The snow was something that we thought we could evade while in Beirut, but this seemed to follow us from Boston. Nonetheless, the mountain scenery was beautiful and the snow added a surreal effect as we had been in the more temperate Beirut area only a short time before. We eventually cleared the mountain range and began descending into the Bekaa Valley, which, according to Rudy, is the start of the Africa-Asia fault line that extends to the “Cradle of Civilization” in Ethiopia through the Jordan, Red Sea, etc. In any event, the Bekaa serves as an area of tremendous potential for Lebanese agriculture.*



“Once we cleared the mountains, we proceeded directly to the historic ruins of Anjar, which served as an administrative outpost for the Umayyad Dynasty, which was the first Arab caliphate after the death of Muhammed and ruled from the seventh to the eighth centuries. This archaeological site is one of the richest preservation sites of this era. In more recent times, the area has served as a refuge for Armenians as well as a primary base for the Syrian administrative occupation until 2005.



“After a brief lunch nearby at one of the more famous Lebanese sandwich shops, we proceeded to a vineyard in the Bekaa which was managed by a close childhood friend of Rudy. The region has enjoyed a tremendous revival since the civil war, which ended in 1990. Since then, the wine industry in particular has expanded, and we had the opportunity to see this firsthand. This was a real highlight thus far. We were given access to the areas of winemaking production and were guided by the eulogist/head wine maker.

“Tomorrow, we transition from touring to the start of our research. We have made significant headway in establishing definite meeting times with our contacts. Tomorrow, we will be meeting with Shahir Idriss, the investigative journalist from Future TV. We will be spending the morning at the American University of Beirut, and will hopefully be meeting with Profs. Samir and Karim Makdisi.

“Many more exciting interviews and programs are planned. We have set up several meetings with students from various Lebanese universities, a trip to a refugee camp in conjunction with the United Nations, meetings with senior government officials, as well as many other events.”

In April, eight of the students who participated in the 2007 Lebanon delegation spoke to the Tufts community about their experiences and research while in Lebanon and they also held a dialogue with a group of students from Hillel who had visited northern Israel, the region which bore the brunt of the Hizbollah shelling.

EXPOSURE

EXPOSURE had another productive year – planning exhibitions and lectures, working with Tufts professors to help document their classes' work, delving into the controversial issues surrounding photojournalism, and planning for future workshops.

The group held several events on campus and participated in others. EXPOSURE brought distinguished photographers Steve Horn and Eugene Richards to campus to share and discuss their work.



Steve Horn came to discuss his first book, *Pictures Without Borders: Bosnia Revisited*. Described in his own words, “More than thirty years ago I traveled through Bosnia in a VW Bus that served as home and darkroom. I found myself deeply drawn to the Bosnian people, the landscape and the culture. My first photographs were taken during a time of peace. When war broke out, I began printing old negatives for a benefit event in my community to help bring war-displaced Bosnian students to schools in the United States. Viewing and sharing those images had an enormous impact on me, and was the beginning of my re-connection to Bosnia.

“I returned in 2003 to a country still recovering from all the tragedy of war. I brought photographs from the original trip, along with film-based cameras and a digital audio recorder. I also took a simple digital camera with a portable printer, to make prints for people while again visiting their towns. I wanted to share the old photographs with those for whom they would have meaning. In some cases, I found the very same people and places I had photographed 33 years ago. The book includes interviews, and stories they recently sent me about their lives. The text, originally my own words, has become an international community of voices: *‘I cried like a child when I learned that you had a photo of me and my young friends. This is like a small miracle because I hadn’t any photographs of my past. The photo has awakened so many memories of those happy, joyful and worrisome days of my childhood. It brought back the sound of children’s laughter that often echoed in the streets of my old neighborhood’ (Senada Polozanin Del Ponte).*”

Horn began documenting family road trips when he was six, using a Kodak Brownie Hawkeye camera. At age 19 he studied with the renowned American photographer Paul Caponigro and then became a professional photographer in the mid-1980s, specializing in documentary work. His photographs are in the collections of Amherst College, Yale University, the Seattle Arts Commission, and the Natural History Museum of Travnik, Bosnia.



Eugene Richards is the newest member of the VII photo agency, with which the Institute has developed a relationship over the last four years. He came to discuss the breadth of his work. After the publication of his first two books, *Few Comforts or Surprises: The Arkansas Delta* (1973) and his self-published *Dorchester Days* (1978), Richards was invited to become a nominee at Magnum. He was a member until he departed in 1995, returned to the cooperative in 2002, only to leave again in 2005. Richards is best known for his books--he has authored thirteen-

-and photo essays on such diverse topics as breast cancer, drug addiction, poverty, pediatric HIV and AIDS, the plight of the world’s mentally disabled, aging and death in America. Among numerous honors, he has won the a Guggenheim Fellowship, three National Endowment for the Arts grants, the Leica Medal of Excellence, the Leica Oskar Barnack Award, the Olivier Rebbot Award twice, and the Robert F. Kennedy Lifetime Achievement Journalism Award for coverage of the disadvantaged.



EXPOSURE also invited NECN Executive Editor Iris Adler to campus to screen her documentary “Hidden Wounds” and to

discuss the process of reporting and making the film. “Hidden Wounds” is the moving portrayal of three Massachusetts veterans who return from war in Iraq with post-traumatic stress disorder, and the struggles they and their families endure as they seek treatment for, and understanding of, the debilitating illness. “Hidden Wounds” was awarded the Edward R. Murrow Award for documentary, and it also won an Emmy in the documentary category.

The January/February annual exhibition in the Slater Concourse of the Aidekman Arts Center featured the work of two alumni and was titled “Global Crises”. The exhibition showcases photographs of humanitarian and environmental crises from around the world. The photographs were by Matthew Edmundson (Tufts’05, EPIIC’04, EXPOSURE’04-05) and Jacob Silberberg (Tufts’02, EPIIC’01, TILIP’02). Their work—from the current war in Iraq to the struggle in Kashmir to the recent civil war in Ivory Coast—depicted conflict situations, the failure of local and global governance, and the struggle for power in unstable regions of the world. The exhibition was designed in collaboration with the 2007 EPIIC Symposium “Global Crises: Governance and Intervention.”



EXPOSURE collaborated with Physicians for Human Rights (both the Tufts chapter and the national organization) throughout the year. For the national student conference in November, the students organized and mounted a photography exhibition of their work on global health issues. For the pre-conference program organized by the Tufts chapter, EXPOSURE arranged for two photography presentations: “Perilous Light: Photography and the Ethics of Representing Suffering from a Distance” by Fuyuki Kurasawa, associate professor of sociology at York University in Toronto; and a compilation of the work on global health of the photographers from the VII photo agency: Alexandra Boulat (Paris), Ron Haviv (Darfur), Gary Knight (India), John Stanmeyer (Indonesia), and James Nachtwey (Agent Orange). EXPOSURE also

provided visual components and exhibitions for other PHR events, such as global health week.

This year, working with Mapendo International, EXPOSURE began a project of documenting the lives of the Somali Bantu refugees who have been resettled in Maine. Students also collaborated with Tufts Professor of Anthropology Deborah Pacini’s Urban Borderlands class. They assisted in providing the visual component to the oral history project the class was working on to document the lives of immigrants living in Somerville.

The group also continued to work to further their understanding of photojournalism and documentary issues and to improve their technical skills. To this end, Matt Edmundson, one of the founders of EXPOSURE and a recent graduate, worked with the students to develop a reader containing articles on such topics as the ethics of photojournalism, the history of photography, and the power of documentary studies. The reader was used as a basis for discussion at the weekly meetings throughout the year. Students also presented their work for their peers’ critique at the weekly meetings. In February, the Tufts Art Gallery showed the work of photographer Edward Burtynsky, and the students arranged a tour of his work and a discussion with Mr. Burtynsky. The students also traveled to New York City to attend a conference at the International Center of Photography on conflict photography in the Middle East, followed by a group meeting with photographer Santiago Lyon of the Associated Press. They also traveled to New York to photograph one of the organized protests on Darfur as a group project. In addition, they conducted a series of Sunday workshops focusing on Photoshop, digital workflow, and the history of photography/photojournalism.

EXPOSURE also began planning and preparing for upcoming photography workshops in the 2007-08 year. In August, students would be traveling to Kashmir with VII Photographer Gary Knight and veteran journalist Mort Rosenblum. In preparation, the students organized a selection of readings and brought in several guest speakers, including Tufts Professor Ayesha Jalal.

EXPOSURE also began a collaboration with photographer Sara Terry and her Aftermath project. The Aftermath Project is a non-profit organization committed to telling the other half of the story of conflict — the story of what it takes for individuals to learn to live again, to rebuild destroyed lives and homes, to restore civil societies, to address the lingering wounds of war while struggling to create new avenues for peace. Ms. Terry will lead an EXPOSURE workshop to Sierra Leone next year and would like to hold a conference featuring Aftermath grant recipients at Tufts.

Engineers Without Borders

Having completed its third year, the Tufts chapter of Engineers Without Borders expanded its membership and its number of projects. Project teams traveled to Ecuador and El Salvador in the summer of 2006 to do community assessment trips. In January and March of 2007, the El Salvador project team sent students to Arada Vieja, El Salvador to work on the construction of a community water filtration system. Both project teams will again send students to Ecuador and El Salvador this summer. Students participated in the Engineers Without Borders Regional Conference in October at Columbia University and the Engineers Without Borders International Conference at the University of Massachusetts at Amherst. EWB increased its local outreach efforts, working at the Forestdale School in Malden, MA to teach third and fourth grade students about sustainable technologies and working with the Somerville Community Growing Center to design a rainwater collection system. The group also held two on-campus project exhibitions, one in the fall of 2007 and the second during the April Open House for prospective students.

In the summer of 2006, five EWB students and one professor traveled to the rural community of Arada Vieja in order to assess the community's water needs and collect site data. Since the summer trip, EWB's goal has been to provide the community of Arada Vieja with a sustainable clean water source. During the first trip, EWB provided community members with household ceramic filters made by Potters for Peace. In January 2007, six students returned to Arada Vieja to begin construction on three, large-scale slow-sand filters to be used by the entire community. In addition to construction, the travel team also conducted health surveys, facilitated the election of a water board to maintain the filter system, and led several education sessions. This summer another team will travel to Arada Vieja to complete the filters and continue collecting health and site data.



In the summer of 2006, a team of five students and one faculty advisor spent three weeks in Ecuador living at the partner-NGO, Fundación Brethren y Unida (FBU) operating center. The trip objectives included building relations with FBU and conducting health surveys. The surveys addressed health issues, education, economy and broader community concerns. One of the most important parts of the trip was the insight gained from many conversations with community leaders, students at local universities, NGO representatives, and community members. The next step for the group is to build and test different technologies for rainwater collection and water filtration in order to explore the strengths and weaknesses of each model within the local context. The construction and testing will take place at FBU's operating center in Tabacundo, Ecuador. The different technologies tested will be used as educational tools for the community leaders and children who

visit FBU throughout the year. Local understanding of the technologies is essential for project sustainability so an education component will be central to the projects. The Ecuador team is developing a curriculum for both adults and children. The curriculum will focus on project sustainability, project maintenance, and the science behind each technology. The group plans to travel in August 2007 and will spend two weeks of the four-week trip in an FBU partner community. The group will work with community members to define goals for Phase III of the project and collect health data.

EWB is supported by IGL External Advisory Board Member Fred Berger, the School of Engineering, and the Tisch College of Citizenship and Public Service.

Tufts Energy Security Initiative

This year, the Tufts Energy Security Initiative pursued several research projects both within the United States and abroad. Additionally, it held its second annual symposium, in which several prominent local experts in the renewable energy field were invited to speak.

At the beginning of the year, five members of the Energy Security Initiative traveled to Southern California to investigate the Sunrise Powerlink controversy and research the attitudes of Southern Californians on renewable energy development. The Sunrise Powerlink – a proposed 250-mile transmission line stretching from the Imperial Valley to San Diego County – would bring 500 MW of electricity derived from large solar panels in the Imperial Valley to San Diego. The group found that many of the claims put forth by San Diego Gas & Electric – e.g. that the technology is ready for use, that the powerlink is the only means of satisfying Southern California’s consumption demands, that it is the cheapest option available, that it cannot avoid the Anza-Borrego state park which it is planned to traverse – are somewhat dubious and that more in-basin generation by means of solar panels on roof tops could be a better way to provide inexpensive, renewable energy to the area. It also found that San Diego Gas & Electric may stand to benefit from the construction of such a line at the expense of San Diego’s ratepayers. Additionally, the group observed that the attitude of many Southern Californians towards renewable energy development was apathetic. The potential of solar power in the area has so far gone unfulfilled and many of the area residents did not seem to be aware of the Sunrise Powerlink and its ensuing controversy.

Over the Tufts winter break, three members of the Energy Security Initiative traveled to the Denver-Boulder-Fort Collins triangle in Colorado to understand the state had gained its reputation for being one of the nation’s most energy-conscious states. Among the individuals they spoke with were: officials at the National Renewable Energy Laboratory (NREL); a representative from Congressman Mark Udall’s office; proprietors of various green buildings; the directors of the Fort Collins Energy Laboratory; a spokesman from Xcel Energy, Colorado’s main utility; and a few officials at the Rocky Mountain Institute, a consulting nonprofit. They found from their discussions that a combination of factors such as a progressive state government and a populace that held a sense of responsibility to preserve its beautiful surroundings in the Rockies led to a greater awareness about renewable energy options and to laws like Amendment 37, which requires Xcel Energy to provide 10 percent of its electricity from renewable energy by 2010.

At the end of the spring semester, four members of ESI traveled to Belgium and the Netherlands to research the European Union’s Emissions Trading Scheme. They interviewed officials from Shell Hydrogen and Shell CO2, who revealed plans to reduce Shell’s carbon footprint in Europe and around the world. Additionally, they interviewed officials from different sectors of the European Union. They found that while the European Union’s energy programs (specifically, its emissions trading scheme) were more effective and aggressive than those of the US, the programs have not been established long enough to have firmly taken root in European society to cause measurable change in Europe’s carbon footprint. However, a carbon-trading scheme could be an efficient means of reducing CO2 emissions. The possibility of linking a potential American carbon-trading scheme with the existing European one was intriguing as well.

On April 6th, ESI joined with Environmental Consciousness Outreach (ECO) to host the second annual Tufts Energy Conference. The first focused on commercial renewable energy systems that are currently viable in today's market. The second panel focused on how renewable energy provides important solutions to today's environmental problems, such as global climate change. Featured speakers included Peter Ullman of Tidal Electric, Andrew Stern of Hull Wind, Sudhir Nunes of the Mass Tech Collaborative, Mark Rodgers of Cape Wind, and Ann Rapaport of the Tufts Urban and Environmental Planning Department.

ALLIES (Alliance Linking Leaders in Education and the Services)

ALLIES had a strong second year. Since its founding in the spring of 2006, ALLIES has continued to look for new and innovative ways to cultivate the civil-military relationship on an academic level. Today, students of ALLIES are able to enjoy unique opportunities, such as planning and hosting a series of lectures and panels on the Tufts campus, hosting cadets and midshipmen at the conferences held by the Institute for Global Leadership, attending various conferences held by the United States military academies and other organizations, and conducting the first joint research trip with cadets from the US Military Academy.



ALLIES organized three lectures and discussions for the campus this year, looking at a range of topics from nuclear proliferation to the war on terror. In November, the group hosted Hassan Abbas, a former Pakistan government official and the bestselling author of *Pakistan's Drift into Extremism: Allah, the Army, and America's War on Terror* for a lecture on "Allah and the War on Terror." In January, ALLIES organized a panel discussion on "North Korea's Nuclear Threat," featuring Robert Ross, Professor of Political Science at Boston College with a research focus on Chinese foreign and defense policy; James Schoff, Associate Director of Asia-Pacific Studies at the Institute for Foreign Policy Analysis (IFPA); and Jim Walsh, an expert in international security and a Research Associate at the Massachusetts Institute of Technology whose current projects are two series of dialogues on nuclear issues, one with representatives from North Korea and one with leading figures in Iran.



And in February, the group held a panel on "Security in Afghanistan: An Examination of Current Dilemmas to Securing Peace and Stability in Afghanistan" with Lieutenant General (Ret.) David Barno, Director of the Near East South Asia Center for Strategic Studies at the National Defense University, and Former Interior Minister of Afghanistan Ali A. Jalali. Lt. Gen. Barno spent 19 months commanding over 20,000 US and Coalition forces in Combined Forces Command in Afghanistan. He was responsible for regional efforts in Afghanistan, most of Pakistan and southern parts of Uzbekistan and Tajikistan. Minister Jalali As Interior Minister had created a trained force of 50,000 Afghan National Police and 12,000 Border Police to work in counter-narcotics, counter-terrorism, and criminal investigation

This year, ALLIES hosted delegations of cadets and midshipmen at four of the Institute's major events: "Guantanamo: How Do We Respond?", "Iraq: Moving Forward", the TILIP symposium on "Asia's Rising Giants: China and India", and the EPIIC symposium on "Global Crises: Governance and Intervention." During their stay, the cadets and midshipmen become fully immersed in Tufts' student life by living in the dorms, eating in the dining halls, attending classes and experiencing the

social environment with their hosts. This is always an excellent time to build relationships between institutions, as the students are able to share their own experiences and hear about how their lives compare and contrast.

ALLIES also sent delegations to all three of the major military academies' international student conferences: a delegation of five to the US Military Academy at West Point in November; a delegation of four to the Air Force Academy in Colorado in February; and a delegation of two to the US Naval Academy in Annapolis in April.



The Student Conference on US Affairs (SCUSA) is a four-day conference at the US Military Academy at West Point, bringing together students from over 150 schools. Delegates participate in round table discussions on a variety of current issues and on the problems faced by all the major world regions. At the end of the conference, students generate a short policy proposal paper discussing the issues they identified and the solutions they came up with over the course of the discussion. While staying in the barracks with the cadets, the students also attended panel discussion, keynote lecture and engaged in six different round table discussions. The topic of this year's SCUSA was "Challenges to Security: Extremism, Resources, and Globalization."

Since 1961, the Naval Academy Foreign Affairs Conference (NAFAC) has provided an annual forum for outstanding undergraduates to meet and discuss major contemporary issues. The Conference has become a way of bringing together the nation's future Navy and Marine Corps officers with their peers from other colleges and universities, both civilian and military, from across the country and around the world. The 2007 topic was "Asia at the Crossroads."

Convened annually since 1959, the United States Air Force Academy Assembly is an undergraduate student conference sponsored jointly by the Air Force Academy and Columbia University's American Assembly. Held on the Academy grounds at the base of the Rampart Range, this conference provides a unique opportunity for over 200 highly qualified undergraduates to discuss a topic of contemporary significance. The topic of this year's conference was "Continent at a Crossroads: Prosperity, Justice and Security in South America." Students cap the week of hard work with a written consensus report reflecting the dominant views and policy recommendations. The highly acclaimed report is widely distributed to both academic and government institutions.

In April, two ALLIES members – the only two undergraduates – attended a conference on "The Interagency Process in Stability and Support Operations: The Integration and Alignment of Military and Civilian Roles and Missions" at Texas A&M University. The research symposium was co-hosted by the Bush School of Government and Public Service and the U.S. Army War College's Strategic Studies Institute. Veteran defense and military professionals participated, discussing how to develop and strengthen the understanding of U.S. military and government leaders' responsibilities to ensure effective interagency cooperation in stability and support operations.

In May, ALLIES sent one of its members with a cadet to Fuerzas Aliadas Humanitarias 2007 (FAHUM 07), a regional disaster relief seminar in Guatemala that was cosponsored by the US Southern Command and the Guatemalan Ministry of Defense.

Military and civilian agencies from throughout the Western Hemisphere participated with the goal of enhancing civil-military cooperation and building humanitarian assistance capabilities. This year's exercise theme was "New Approaches to Old Threats: Seismic Events and Regional Health Issues."

The ALLIES delegates had three primary goals at the conference: to educate themselves on the civil-military interactions

necessary for successful humanitarian aid and disaster response; to interview an array of civil and military organizational leaders to raise awareness of ALLIES efforts and garner support for future partnerships and projects; and to develop a refined strategy for reaching the objectives of ALLIES. They were able to sit down with experts such as Bert Tassing from the U.S. Army War College and Department of Homeland Security, Chuck Royce of the United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA), Alicia Galvany of the Civil Affairs Division of U.S. Army South, as well as many civil and military leaders operating within SOUTHCOM's area of responsibility.

The first annual ALLIES Joint Research Project (JRP) with the U.S. Military was conducted this year. Four Tufts students, three West Point cadets, and one West Point faculty member comprised the team that traveled to Jordan for two weeks to research Jordan's security and counter-terrorism strategies. The research team held approximately 30 meetings over the two-week period with high ranking government, military, and U.S. Embassy officials, prominent individuals from the media and civil society, members of parliament, and leaders of local NGOs and think tanks, including Ambassador Hadan Abu-Nimah, Director, Royal Institute for Inter-Faith Studies; Ambassador Muhammad Allaf, Jordanian Ambassador to the United Nations; Ruhail Gharaibeh, First Secretary and Head of Political Branch, Islamic Action Front; Major General (Ret.) Mohammad Irdaisat, Director, Center for Strategic Studies (CSS), Royal Jordanian National Defence College (RJNDC); Naser Joudeh, Official Spokesman of the Government of Jordan; Lieutenant Colonel Tarek Mekhail, U.S. Army Defense Attaché; Mouin Rabbani, Senior Analyst, Middle East Program, International Crisis Group (EPIIC'86); Imran Riza, United Nations High Commission on Refugees Representative in Amman, Jordan; Daniel Rubenstein, Deputy Chief of Mission, U.S. Embassy; and Ayman Safadi, Editor-in-Chief, *Al-Ghad* Newspaper.

Sample Individual Events

Throughout the year, the Institute organizes a broad range of individual events, ranging from professional workshops to panel discussions to lectures. This year, the Institute held 23 events across both semesters. Below is a sample of those events.

In September, the IGL hosted a professional workshop on Neuroethics and Homeland Security, organized and convened by EPIIC'86 alumnus Turhan Canli. The genesis of this project was the previous year's EPIIC class on "The Politics of Fear," in which Turhan lectured and then looked for an avenue to continue the collaboration.

The workshop, supported by the Merrin Family Fund, was convened in two parts: public presentations in the morning followed by a private discussion of the issues raised in the afternoon. The proceedings were published in the Spring 2007 *American Journal of Bioethics*.

Turhan is an Associate Professor in the Department of Psychology at Stony Brook University. He is a founding member and Executive Board Member of the Neuroethics Society, which is concerned with ethical use of neuroscience in real-world applications. His research is concerned with the molecular genetic and neural basis of emotion, personality, and individual differences. He is the editor of a book entitled "The biological basis of personality and individual differences" (2006). He is the first author of many papers on this topic, which have been published in *Science*, the *Proceedings of the National Academy of Sciences*, *Behavioral Neuroscience*, and many other peer-reviewed publications. He has received many honors, including the 2002 American Psychological Association D.G. Marquis Award for the best paper in Behavioral Neuroscience. His contribution to the workshop was "Private Dispositions' versus the 'Power of the Situation': Can Neuroscience Predict Who Will Become a Hero or a Villian?"



The presenters and their topics were:

“Neuroethics: Why Now and What Significance Does It Have?”

Güven Güzeldere is the Alexander Hehmeyer Associate Professor of Philosophy, Associate Professor of Linguistics, Neurobiology, Psychological and Brain Sciences at Duke University. Dr. Güzeldere is a philosopher with deep interest in brain imaging, such as functional neuroimaging of change detection, unconscious processing, pain processing, consciousness and qualia, deception in animals, artificial intelligence models.

“Potential Applications of Neuroscience in Homeland Security: A Perspective from R&D”

Don DuRousseau is Founder and CEO of Human Bionics, an early-stage neurotechnology company specializing in physiological-based measurement of the brain and body for real-time assessment of cognitive, behavioral, and autonomic processes. Dr. DuRousseau is an internationally recognized neuroscientist, neuroimaging technology developer, and entrepreneur with 20 years experience commercializing mathematical methods and closed-loop systems for analyzing the electrical activity of the brain and body.

“What Makes “Special Forces” Special?”

Charles Morgan III is an Associate Clinical Professor of Psychiatry and Research Affiliate at the Yale University School of Medicine. Dr. C. A. Morgan III is a Forensic Psychiatrist who is an internationally recognized expert in Post Traumatic Stress Disorder. His research examines the psychological and biological assessment of human behavior, cognition and performance under conditions of operational stress. Over the past 10 years, Dr. Morgan has served as a Subject Matter Expert to the US Special Operations Command.

“Should Non-invasive Brain Stimulation Be Used to Make the World a Safer Place?”

Alvaro Pascual-Leone is a Professor of Neurology and Neuroscience at Harvard Medical School. Dr. Pascual-Leone is interested in understanding the mechanisms that control brain plasticity across the lifespan and modulating brain plasticity, suppressing some changes and enhancing others, to gain a clinical benefit and behavioral advantage for a given individual. Dr. Pascual-Leone is the Director of the Center for Noninvasive Brain Stimulation at Harvard Medical School and Beth Israel Deaconess Medical Center. He also serves as the Associate Director of the Harvard-Thorndike General Clinical Research Center.

“Brain Enhancement and the War on Terror: A Kinder, Gentler Mind Control”

Martha Farah is the Walter H. Annenberg Professor in the Natural Sciences at the University of Pennsylvania. Dr. Farah is a founding member and Executive Board Member of the Neuroethics Society. She is interested in mechanisms of vision, memory, and executive function in the human brain. Her research in recent years has shifted to a new set of issues that lie at the interface between cognitive neuroscience and “the real world”, including the effects of socioeconomic adversity on children’s brain development and emerging social and ethical issues in neuroscience (“neuroethics”). She was elected Fellow of the Cognitive Science Society in 2002, and elected Fellow of the Society of Experimental Psychologists in 2005.

“Neuroscience and Lie Detection: Science, Ethics, and Law”

Henry T. Greely is a founding member and Executive Board Member of the Neuroethics Society. Dr. Greely is the Deane F. and Kate Edelman Johnson Professor of Law and Professor, by courtesy, of Genetics at Stanford University. He specializes in legal and social issues arising from advances in the biosciences and in health law and policy. He has written on issues

concerning genetic testing and discrimination, the ethics of human genetics research, human stem cell research, and ethical and legal issues in neuroscience, among other things. He chairs the California Advisory Committee on Human Embryonic Stem Cell Research and the steering committee of the Stanford University Center for Biomedical Ethics. He also directs the Stanford Center for Law and the Biosciences and the Stanford Program on Stem Cells in Society.

“National Security and Moral Cognition: Issues in Neuroethics and Defense Policy”

William Casebeer, a Major in the United States Air Force, is the Chief of Eurasian Intelligence Analysis at NATO Military Headquarters. Dr. Casebeer is a career intelligence analyst and soon-to-be Lieutenant Colonel in the US Air Force. This past year, he was a project fellow at the Carr Center for Human Rights Policy at Harvard’s Kennedy School of Government, where he focused on ethics and counter-terrorism policy. He has published in journals ranging from “Nature Reviews Neuroscience” to “International Relations,” is author of “Natural Ethical Facts: Evolution, Connectionism, and Moral Cognition,” and co-author of “Warlords Rising: Confronting Violent Non-State Actors”.

“Opportunities and Challenges for Behavioral Neuroscience in Federal Counter-Terrorism Science Policy”

Susan Brandon is the Behavioral and Social Science Principal at the Mitre Corporation. In the aftermath of September 11, 2001, Dr. Brandon served as APA’s senior scientist, and later as Assistant Director of Social, Behavioral, and Educational Sciences for the White House Office of Science and Technology Policy. During her tenure, Susan Brandon was instrumental in convening a unique series of workshops bringing social scientists together with operational personnel to discuss unmet needs and research opportunities on topics that included the social psychology of counter-terrorism, the detection of deception, the phenomenology of intuition, and suicide bombings. Dr. Brandon nurtured a Cabinet-level effort to establish research priorities in the social, behavioral and economic sciences for combating terrorism on behalf of the National Science and Technology Council.

“A Washington Perspective on Neuroscience Applications in Homeland Security”

Philip J. Crowley is a Senior Fellow and Director of National Defense and Homeland Security at the Center for American Progress. During the Clinton administration, Mr. Crowley was Special Assistant to the President of the United States for National Security Affairs, serving as Senior Director of Public Affairs for the National Security Council. Prior to that, he was Principal Deputy Assistant Secretary of Defense for Public Affairs. He is a veteran of Operations Desert Shield and Desert Storm. During the Kosovo conflict, he was temporarily assigned to work with then NATO Secretary General Javier Solana.

Another event that the IGL hosted was a book signing and lecture for Pádraig O’Malley’s *Shades of Difference: Mac Maharaj and the Struggle for South Africa*. The lecture and discussion featured both Pádraig and Mac Maharaj, a 2006 recipient of the Dr. Jean Mayer Global Citizenship Award and a participant in the 2006 EPIIC symposium. Pádraig O’Malley is the Moakley Professor of International Peace and Reconciliation at The McCormack School of Graduate Studies at the University of Massachusetts, Boston and a Senior Fellow at the Center for Democracy and Development. He is the author of a number of books, including *The Uncivil Wars: Ireland Today* and *Biting At the Grave: The Irish Hunger Strikes and the Politics of Despair*. He is the co-editor of *Sticks and Stones: Living with Uncertain Wars*. Mac Maharaj was a member of Nelson Mandela’s inner circle during the days of resistance in South Africa. In 1977, after spending 12 years in prison on Robben Island, he was appointed secretary of the Internal Political and Reconstruction Department of the ANC. He served on the Revolutionary Council and National Executive Committee of the ANC, an underground program of armed resistance against the apartheid government. After Nelson Mandela was released from prison in 1990, Mr. Maharaj was a lead negotiator for the ANC in talks with the National Party government and Joint Secretary of the Transitional Executive Council, overseeing South Africa’s transition to democracy. President Mandela appointed Mr. Maharaj Minister of Transport in 1994.

Alumni Interactions

The Institute honored two alumni with its Alumni Achievement award this year:



- David Puth, the Founder of Eriska Group and the former Managing Director and Head of Global Currency and Commodities for JP Morgan Chase. He is also a Board Member and Senior Advisor for JHWhitney Investment Management and a Board Member of the Robin Hood Foundation. David serves on the IGL's External Advisory Board and gave the Boryana Damyanova Corporate Social Responsibility Lecture on the Global Governance and Multinational Corporations: Changing Roles and Responsibilities" panel at the EPIIC symposium.

- Jennifer Selendy (EPIIC'90), a partner in the New York office of Kirkland & Ellis LLP and the recipient of the 2006 Kirkland & Ellis Pro Bono Service Award. She has substantial litigation and arbitration experience and her practice involves all aspects of trial and appellate practice in a wide variety of substantive areas including, securities and shareholder litigation, complex commercial contracts, employment, environmental/mass tort, intellectual property, defamation, trade secrets, and capital markets disputes. She gave a lecture to the campus on "The Politicization of Law."



In the Spring 2007 International Relations Newsletter, Karina Weinstein wrote about the impact that EPIIC had on her plans after graduation: *"I first became introduced to Tufts University through my high school, which participated in the Institute for Global Leadership's Inquiry program. For two years in a row, Inquiry brought me to the Tufts campus to discuss world affairs with other high school students. Inspired by the articulate EPIIC students who facilitated our discussions – and aware of the University's strong International Relations Program – I knew Tufts was the right place for me....Beyond International Relations, two other involvements at Tufts contributed immensely to my professional and personal growth: EPIIC and the Ex College. I enrolled in EPIIC as a freshman and was challenged to tackle the issue of global crime, corruption, and accountability....The directors dared their students to examine the world from a critical perspective and to be creative in finding solutions. The lessons I learned in EPIIC have stayed with me for many years and I constantly think back to the daunting task of organizing the symposium. Besides gaining confidence and critical thinking skills, I became exposed to many international leaders and activists who came to speak to the class. EPIIC, too, played a large role in shaping my work in Chile after graduation...After graduation from Tufts, I received the Samuel Huntington Award to create the Esperanza Cultural Center in Santiago, Chile. I spent one year working closely with community leaders and local grassroots organizations to create a safe space for children and youth. The year I spent in Chile allowed to put in practice what I had learned at Tufts. After returning to the United States, I started the Esperanza Scholarship Fund which helps exceptional impoverished children attend private schools...I am currently pursuing a Masters in Public Policy at the Kennedy School of Government. My passion is to eradicate urban poverty and create educational opportunities for children living in slums."*

Publications

The most recent edition of the *New England Journal of Public Policy*, edited by Pdraig O'Malley, feature many of the presentations from EPIIC's 20th Anniversary symposium on Oil and Water. The journal is a publication of the John W. McCormack Institute of Public Affairs at the University of Massachusetts/Boston.

This year, the Institute also produced its first calendar, featuring the photography of its students and alumni from Afghanistan, Argentina, Burma/Myanmar, Iran, Israel, Kenya, Kosovo, Nigeria, Rwanda, Sudan, Uganda, and the United States. From

the death of Socrates to sectarian warfare in Iraq, the 2007 Institute for Global Leadership Calendar is a compendium of significant historical and contemporary socio-political events that resonate the concerns and themes of the Institute for Global Leadership and EXPOSURE. The calendar was designed by Giorgio Baravalle and Monica Ong at de.MO. All profits went to support EXPOSURE.

Collaborations

Throughout the year, the Institute collaborated with a broad range of departments and organizations on campus as well as a number of external organizations. Collaborative initiatives are an emphasis of the Institute, to increase outreach, to have a larger impact on the campus, and to strengthen the educational experiences for the students.

On campus, the IGL worked with such departments as the

- International Relations Program, cosponsoring events
- The School of Engineering, on the activities of Engineers without Borders
- The Tufts Art Gallery, on the exhibitions in the Slater Concourse
- The Tisch College for Citizenship and Public Service, on BUILD Nicaragua
- The Experimental College, on BUILD Nicaragua and the National Security and Civil Liberties Program

The Institute also collaborated with several student organizations, including the Debate Club and Pangea.

This year was the final year of the Henry R. Luce Program in Science and Humanitarianism at Tufts, hosted by the Biology department in the School of Arts and Sciences. Last year, the Luce Program had been integrated into the programming of the Institute for Global Leadership, with Luce Professor Astier Almedom named an IGL Fellow (2005-8). The Institute continued its cosponsorship of The Luce Seminar at Tufts Series, which featured a lecture on “Back to Basics: Improved Access to Water, Sanitation, and Hygiene for AIDS Prevention, Treatment, and Care” by Ruth Bamela Engo. Dr. Engo is the President and Executive Director of African Action on AIDS and the former Minister of Labor in Cameroon. Dr. Almedom also continued to work on and participate in the IGL’s Voices from the Field program. Next year, the Luce Program will become the Global Health and Humanitarianism Policy Program and Dr. Almedom will continue as an IGL Fellow.

External Collaboration

Project on Justice in Times of Transition

This year, the Institute began its formal collaboration with the Project on Justice in Times of Transition (PJTT). The cofounder of PJTT, Tim Phillips, is a member of the IGL’s External Advisory Board and was inspired to begin PJTT after attending EPIIC’s 1990 symposium on “Confronting Political and Social Evil”, specifically the panel on “State Crimes and Retroactive Justice: History, Memory, and Consolidating Peace.” Ina Breuer, the Executive Director of PJTT, is now based in the Institute’s offices at 96 Packard Avenue, and the two organizations have begun to collaborate on a number of projects and research initiatives for students.

The majority of students working with the Project this year worked on its Central America initiative. PJTT is working to improve youth engagement in the political process and to engender more serious consideration of regional problems such as gang violence. Its programming in Central America, led by Tufts graduate Mauricio Artinano (EPIIC’04), is designed to create stronger regional ties among youth leaders and to couple this network with a more senior support group that can help go beyond patronage structures and facilitate serious attention to the issues at hand. A team of five students participated in the October conference in Managua entitled “Nicaragua Possible.” When they returned from Managua, they organized an event on the Nicaraguan elections – “The Comeback of Ortega: Nicaragua, the United States, and the Latin American Left” – on the Tufts campus with Jack Spence, Associate Dean at the University of Massachusetts and President of

Hemisphere Initiatives, and Kent Norsworthy of the Latin American Network Information Center of the University of Texas providing analysis of the election results. Over 90 students attended the event and many told PJTT that the event helped to fill a gap in attention paid to Latin America on the Tufts campus. The Nicaraguan student group wants to stay engaged in the effort and is discussing possibly launching an electronic journal that would facilitate an academic exchange between US and Latin American students.

Also in the fall, two students attended an event on Gangs and Violence in Central America held at the Inter-American Development Bank in Washington, DC. Their report helped the Project make linkages with NGOs working in this field in Central America and also helped to reinforce that the theme addressed in PJTT's Central American youth leadership program should be youth violence. The Project also helped support the travel of an additional five students to Central America over the winter break to do initial research on youth and youth violence. The research assignment was to find out how youth violence manifests itself in each of the Central American countries, how government responses vary, who are the main NGOs and actors (especially among the youth) working in this area and to help identify potential youth leaders to invite to the first meeting planned for the late spring. Tufts Political Science Professor and IGL Faculty Advisory Committee Member Consuelo Cruz has provided intellectual guidance to both the students and the PJTT staff on our Central America Program.

In Colombia, the PJTT was asked at very short notice to put a program together for the left wing guerilla group, the ELN. Having facilitated an internship to do research in Colombia on demobilization processes over the summer for a Tufts student with its Senior Associate Aldo Civico. PJTT asked him to help put the program together since he was still in Colombia in the fall. This included developing relations with Colombian businessmen, creating linkages to appropriate Colombian NGOs, and organizing the visit of the Colombian Ambassador to the United States, Carolina Barco, to Tufts University.

In January, the Project engaged four students to help develop and manage its UN roster program. Their main task was to help solicit interest in the roster, and once applications come in, to help the Project Director manage the vetting process. In addition, the four students helped lay the groundwork to develop a larger event on the Tufts campus in the fall of 2007 that will address a particular challenge facing peacekeepers in the field.

Two EPIIC students spent their winter break in Kosovo and did research on the ground for PJTT relating to the final status issue. PJTT was preparing a program to help the leadership develop a strategic road map for the first 100 days of its administration after the UN Security Council decision.

PJTT also contributed to the planning of the "Iraq: Moving Forward" program and approached potential speakers for that as well as for the EPIIC symposium on "Global Crisis: Governance and Intervention." In addition, PJTT facilitated a number of smaller efforts for IGL, among them a meeting the Project organized for Sherman Teichman with Ambassador William Luers, the President of the United Nations Association, to explore possible linkages relating to IGL's Inquiry program. Also, the IGL Director attended a public breakfast with the new UN Secretary General Ban Ki Moon. The PJTT arranged for a tour of the Metropolitan Museum for IGL's China Group and helped to bring Orville Schell to the TILIP symposium in February.

PJTT was also approached by Rudy Jaffar, a former EPIIC TA and a Fletcher graduate who led the NIMEP trip to Lebanon, to begin a project in Lebanon. PJTT had extensive conversations with him about how the Project's methodology might be of use in Lebanon, and they have also considered specific subjects such as security reform as a possible focus.

New Initiatives

The Robert and JoAnn Bendetson Public Diplomacy Initiative

Robert and JoAnn Bendetson launched their Public Diplomacy Initiative with two events this year, a lecture and discussion with former African National Congress Activist Mac Maharaj and a three-day forum on Iraq.

In October, Mac Maharaj came to Tufts to speak on “Nelson Mandela: Myth and the Man,” which also featured highlights from the book *Mandela: The Authorized Portrait*, for which he was an editorial consultant and contributor. Mac Maharaj was a member of Nelson Mandela’s inner circle during the days of resistance in South Africa. In 1977, after spending 12 years in prison on Robben Island, he was appointed secretary of the Internal Political and Reconstruction Department of the African National Congress (ANC). He served on the Revolutionary Council and National Executive Committee of the ANC, an underground program of armed resistance against the apartheid government. After Nelson Mandela was released from prison in 1990, Mr. Maharaj was a lead negotiator for the ANC in talks with the National Party government and Joint Secretary of the Transitional Executive Council, overseeing South Africa’s transition to democracy. Mr. Maharaj also served as the Minister for Transportation in President Mandela’s government. In 2005, Mr. Maharaj was appointed to the chair of the Democracy Project at Bennington College in Vermont. At the 2006 Norris and Margery Bendetson EPIIC International Symposium on “The Politics of Fear,” he received the Institute’s Dr. Jean Mayer Global Citizenship Award.



In January, the IGL hosted “Iraq: Moving Forward,” a three-day forum that brought together key international players from several divided societies, the United States and the Middle East, including both participants in the conflicts that at one time consumed their own countries and the practitioners of conflict management who have explored the dynamics that underpin reconciliation. The purpose of the program was to bring the lessons of their collective narratives of violent confrontation and subsequent efforts to mediate differences through peaceful means to bear on the situation in Iraq. Padraig O’Malley, who has participated in many of EPIIC’s forums, was one of the lead organizers and provided the context for the gathering, writing, “Iraq is convulsed with indiscriminate killings and rampant sectarian violence. Whether Iraq is in the throes of a civil war or heading in that direction is moot (and it is really only a debate that is more about the semantics of body counts than a contribution to a fuller understanding of the dynamics that drive the cycles of vengeance and retribution). The only certainty is that unless all the parties to the conflict can pull themselves and the communities they represent back from the brink of self destruction, Iraq will disintegrate and its people will be devoured by a war in which people kill because they fear that if they do not kill first, they will be killed.”

The three days consisted of both public and private meetings. The public events began with a panel discussion on “The Future of Iraq” which filled the more than 500 seats in Cohen Auditorium. The other public panels were “Confronting Violence and Extremists: Experiences from Bosnia, Guatemala, Northern Ireland, and South Africa” and “Iraq, Iran, and the Middle East.” One of the public events, “Sovereignty and Semi-States: The Case of Iraqi Kurdistan,” featured the

research of two IGL alumni, Matan Chorev (A'05, F'07, EPIIC'04), Co-Founder, New Initiative for Middle East Peace, Institute for Global Leadership and conducting his master's research on Kurdistan; and Matthew Edmundson (A'05, EPIIC'04), Co-Founder, EXPOSURE, Institute for Global Leadership, who had done his senior honors thesis on Somaliland.

The participants in these discussions included

- **Haider Al Abadi**, Member, Iraqi Council of Representatives; Chairman, Economy, Investment and Reconstruction Committee, Council of Representatives, Former Minister of Communications, Iraqi Government; a Leader, Al-Dawa Party
- **Ali Allawi**, Former Minister of Defense and Minister of Trade, Interim Iraq Government Council; Former Minister of Finance, Iraqi Transitional Government; Author, *The Occupation of Iraq Winning the War, Losing the Peace*
- **Jose Maria Argueta**, Former National Security Advisor of Guatemala
- **Hossein Askari**, Iran Professor of International Business and Professor of International Affairs, The George Washington University; Author, *Middle East Oil Exporters: What Happened to Economic Development?*; Former Mediator between Iran and Saudi Arabia, Iran and Kuwait
- **Brigadier General Khalid Hamid Al Doori**, Deputy Chief of Operations, Ministry of Defense, Iraq; Fellow, US Army War College
- **Sami Al-Faraj**, Adviser, National Security, Crisis Management, and Strategic Planning, Gulf Coordinating Council Secretary General; President, Kuwait Center for Strategic Studies, Kuwait
- **Peter Galbraith**, Author, *The End of Iraq: How American Incompetence Created a War Without End*; Former Staff Member, US Senate Foreign Relations Committee, where he documented Iraqi atrocities against the Kurds
- **Andrew Hess**, Professor of International Diplomacy, The Fletcher School, Tufts University; Faculty Advisory Committee, Institute for Global Leadership, Tufts University
- **Feisal Amin al-Istrabadi**, Deputy Permanent Representative to the United Nations for Iraq; Former Deputy to the Speaker of the Iraqi Parliament
- **Jacques Paul Klein**, Former Special Representative of the Secretary-General and Coordinator of United Nations Operations, Bosnia and Herzegovina and Liberia
- **Wendy Luers**, Co-Chair, Project on Justice in Times of Transition
- **Chris MacCabe**, British Joint Secretary, Anglo-Irish Intergovernmental Conference
- **Brett McGurk**, Director for Iraq, National Security Council; Former Associate General Counsel, Coalition Provisional Authority, Baghdad
- **Mac Maharaj**, Former ANC Lead Negotiator in talks with the National Party Government, South Africa; Former Joint Secretary of the Transitional Executive Council
- **Padraig O'Malley**, John Joseph Moakley Distinguished Professor of Peace and Reconciliation, McCormack Graduate School of Policy Studies, University of Massachusetts; Visiting Professor of Political Studies at the University of the Western Cape
- **Timothy Phillips**, IGL Board Member, Co-Chair, Project on Justice in Times of Transition
- **Omar Ghazi Al-Shahery**, Deputy Director General, Defense Intelligence and Security, Ministry of Defense, Iraq
- **John Shattuck**, Former Assistant Secretary of State for Democracy, Human Rights, and Labor, US Department of State; Member, External Advisory Board, Institute for Global Leadership, Tufts University
- **Lt. Col. Isaiah (Ike) Wilson III**, US Army, Academy Professor and the Director of American Politics, Public Policy and Strategic Studies, United States Military Academy; Former Chief of Plans, 101st Airborne Division (Air Assault), Mosul, Iraq

After the event, Ali Alawi wrote, *"I was pondering on the marvelous outcome of the Global Leadership Initiative while flying back home across the Atlantic yesterday. The well organized conference, the quality of people attending, and the friendly atmosphere have all opened up somewhat alternative horizons in our thinking and inspired optimism in my colleagues and I, to face up to the challenge at home....To know that there are so many peace loving intellectuals and friends from around the globe and among those who have gone through traumatic situations*



is indeed a valuable experience. Achieving peace requires not only a good intention but mastering the art of reconciliation, conflict management, and understanding the strengths and weaknesses of rival communities. The Global Leadership Initiative is certainly a good step in the right direction, which compels me to express my utmost gratitude.”

Also, in an article on “Iran and the United States: How Likely Is Reconciliation?” in the March 2007 Foreign Policy Forum, Hossein Askari wrote, “In January of 2007 I was fortunate to participate in an unusual conference organized by the Institute for Global Leadership at Tufts University. The goal was to initiate reconciliation between the warring factions in Iraq. To bring substance to the discussion, the organizers invited senior members of the African National Congress from South Africa, Protestant and Catholic leaders from Northern Ireland and leaders from the factions involved in Central American conflicts. Without really doing justice to the wealth of suggestions that came out of this remarkable conference to support reconciliation in Iraq, several lessons stood out in my mind: in all cases of civil strife the one common element is the erosion of trust. Establishing trust is a slow and painful process, but the need to do so is paramount. One thing is certain: trust does not come about in an environment of threats and killings. Actions that appear to be inconsequential can mushroom into seemingly insurmountable obstacles to reconciliation. To establish trust and to move forward, all parties have to talk; there is no escaping this simple yet forgotten fact. One must start talking early on and put further killing (and harmful rhetoric) aside, because it can only make reconciliation ever more difficult. In talks, all parties must acknowledge past transgressions and demonstrate a willingness to change course.”

Synaptic Scholars

The IGL began its Synaptic Scholars program this year. Synaptic Scholars is designed to encourage and enable students interested in creative, intellectual exploration to realize their potential in intensive, interdisciplinary settings. After being accepted into the program in their sophomore year, students work with selected faculty and other mentors to develop immersive and rigorous internships, research initiatives and projects. International travel is sometimes a major component of these experiences. The Scholars also meet weekly to examine a broad range of current events and global issues, organize community events, offer feedback and support for individual and group projects, and reflect on their evolving interests and personal goals, as well as participate in social events such as hiking in the White Mountains. Ultimately, the Synaptic Scholars program is a leadership program, meant to provide a forum for students to take risks, pursue passions, and challenge assumptions in an intimate, supportive and collaborative environment. It is designed to cultivate a strong sense of accountability and responsibility, while encouraging scholars to enrich the University’s intellectual life and programming.



The inaugural class consisted of nine sophomores, including an Israeli commando, a men’s varsity soccer player, a classical pianist, a competitive skier, and leaders of various clubs, organizations, activist groups and community service projects, on- and off-campus.

To work towards their mission of helping to enrich Tufts’ intellectual life and social programming, this spring the Scholars organized two “Fireside Chats” to connect the knowledge and expertise of Tufts faculty with undergraduate interests and academic pursuits. The two questions posed were “Is There a Right and a Wrong?” and “What Is the Purpose of Higher Education?”

During the winter break, four of the Scholars conducted a two-week research trip in Lagos, Nigeria. Nigeria was identified

as a nexus for researching rapid urbanization, racial/ethnic identity, and the influence of China on geopolitics and development. Under the auspices of the Federal Minister of Education, Obiageli Ezekwesili (a member of the IGL External Advisory Board and recently appointed Vice President of the World Bank's Africa Division), the Scholars were officially hosted by the University of Lagos and ten of its top students. In conducting their research, the Scholars worked closely with the Lagos based Social and Economic Rights Action Center (SERAC) and interviewed government officials, journalists, professors, economists, businessmen, NGOs, and community leaders. The research culminated in extensive collaborative research papers and photo essays that will be available online and in the new IGL publication, *Discourses*. The trip set the framework for a relationship between the IGL, the University of Lagos, and SERAC. Illustrating this effort, the Institute is committed to hosting a group of UNILAG students at the 2008 EPIIC Symposium.

Following this trip, Rachel Bergenfield spent her spring semester in Cameroon continuing her study of development in West Africa and researching issues of legal justice through the eyes of opposition party leaders, released prisoners, and others. Samuel James is planning to return to Lagos in Spring 2008 for his study abroad and to continue his research of the Lagos megacity. Aliza Lailari has been named a 2007 Tufts Summer Scholar, through which she will be in India to research the challenges of navigating multiple cultural identities and affiliations. Padden Murphy will be in Hongzhou and Harbin, China for the 2008 academic year to further his study of the Chinese language and Chinese foreign policy in Africa.

In addition, Scholars worked with selected faculty and other mentors to develop immersive and rigorous internships, research initiatives and projects:

- **Eyal Amit** gave lectures this year about the Lebanon War, discussing his personal story as a combat soldier and commander for a special operations unit of the Israeli Defense Force Paratroopers. This summer, with the help of the Tufts Summer Scholars program and his mentor, Professor Neil Miller, he plans to transition into the process of documenting his experiences. While addressing the humanistic sensibilities, as well as physical and mental hardships, with which a soldier is confronted during war, he wishes to record the difficulties in his own personal standing: a commander in the military reserves – and a Tufts student.

- **George Denfield** has furthered his interest in the field of neuroscience through meeting with Tufts Provost and Senior Vice President Jamshed Bharucha—a scholar in cognitive science and neuroscience and gifted violinist—to discuss music cognition. He has arranged an internship at Baylor College of Medicine this summer where he will work with Dr. Read Montague in an fMRI lab studying decision-making and the brain.

- **Mie Inouye** developed her interest in the intersections between art and politics by participating in the International Research Colloquium and developing an independent study with the help of the Institute for Global Leadership and Professor Peter Winn. This has turned into a research project on the shaping of collective memory through literary representations of the 1973 military coup in Chile. Mie will spend her semester abroad in Chile, where she plans to continue her research.

- **Morissa Sobelson** traveled to Ghana over winter break to research the impact of the multinational gold mining industry on local communities. While interacting with townspeople, mining executives, geologists, environmental activists, Asante royals, and creative artists, she was able to explore how the precious mineral is, on one hand, a source of tremendous wealth—yet it is also a driver of poverty, environmental degradation, ethnic tension, and foreign dependence. Nurtured by her ongoing interest in health and human rights, this paradox of “poverty amidst plenty” in both local and global contexts has inspired Morissa to pursue a summer research project exploring racial and ethnic health disparities in the Boston area.

- **Alex Taylor** has always had a passion for politics, history and different cultures, but in the past few years she has developed an interest in neuroscience. After attending the IGL's professional workshop on Neuroethics and Homeland Security this fall, she realized the potential not only for combining her interests, but also for advancing understanding of international relations and security issues, including terrorism, through the field of neuroscience. With this in mind, she

interned with the Jepsen Center on Terrorism at The Fletcher School.

National Security and Civil Liberties Program

The National Security and Civil Liberties Program evolved from last year's Mock Senate Hearing and is closely connected with ALLIES. While the program still incorporates the Mock Senate Hearing and the collaboration with Law Library of Congress, it expands on this initiative in several ways: cadets and midshipmen from the US Military and Naval Academies now participate, the Mock Senate Hearing also includes a Mock Supreme Court Hearing, and additional events addressing the intersection of national security and civil liberties are held at Tufts.



This year, the IGL participated in the nationwide teach-in on "Guantanamo: How Should We Respond?" by organizing a panel that was webcast live (and is still available on the IGL site). Cadets from the military academies and ALLIES joined EPIIC students for a smaller class discussion about the challenges that Guantanamo poses on



a range of levels, from foreign policy and national security to human rights. The class was followed by a dinner with the participants, allowing the students to explore the issues in a more private setting before the public panel.

The day's participants were:

- **Pamela Merchant** is the Executive Director of The Center for Justice & Accountability in San Francisco. Formerly, she was a federal prosecutor with the U. S. Department of Justice in the Criminal Division, where she specialized in white collar prosecutions. CJA's creation was inspired by legal and psychological work with victims of torture and other grave human rights abuses.



- **Alberto Mora** recently retired as the General Counsel for the U.S. Navy, the most senior civilian lawyer for the Navy and a rank equal to that of a four-star general. Mr. Mora was recognized with the 2006 JFK Profile in Courage Award for the moral and political courage he demonstrated in his effort to end U.S. military policy regarding the treatment of detainees held by the United States as part of the War on Terror.

- **Michael Posner** is currently the President of Human Rights First. He has been at the forefront of the international human rights movement for nearly 30 years and, as the Executive Director of Human Rights First, he helped the organization earn a reputation for leadership in the areas of refugee protection, advancing a rights-based approach to national security, challenging crimes against humanity, and combating discrimination.

- **Michael Poulshock** (EPIIC'97) is a Cooperating Attorney with the Center for Constitutional Rights. He is currently representing two Yemeni Guantanamo detainees and has worked on a number of other human rights cases, including lawsuits brought against former Israeli officials for their participation in attacks against civilians and cases brought on behalf of Nigerian activists to redress corporate complicity in human rights violations.

- **Robert J. Roughsedge** is a partner and senior trial attorney in the Litigation Group of the law firm Lawson & Weitzen and an adjunct faculty member at the Suffolk University Law School. Mr. Roughsedge is a frequent commentator on television news programs concerning both terrorism issues and legal matters. As a former Army officer with practical

experience in counter-terrorism operations, Mr. Roughsedge is currently a consultant for a joint U.S. Departments of State and Defense program advising foreign nations on issues involving counter-terrorism, peacekeeping operations and the laws of war.

- **Susannah Sirkin** is Deputy Director of Physicians for Human Rights (PHR), a national organization that mobilizes health professionals to advance the health and dignity of all people through action that promotes respect for, protection of and fulfillment of human rights. Sirkin has organized health and human rights investigations to dozens of countries, including recent documentation of genocide and systematic rape in Darfur, PHR's exhumations of mass graves in the former Yugoslavia and in Rwanda for the International Criminal Tribunals.

- **Ambassador John Shattuck** is the Chief Executive Officer of the John F. Kennedy Library Foundation. Ambassador Shattuck's career spans three decades of leadership in education, government service and the nonprofit sector. He is the author of *Freedom on Fire: Human Rights Wars of the 90s*, *Rights of Privacy* and many articles on civil liberties, human rights and public service. His distinguished career includes serving as the U.S. Assistant Secretary of State for Democracy, Human Rights and Labor.

- **Sabin Willett** is a Partner in the firm Bingham McCutchen LLP and concentrates his practice in commercial litigation and bankruptcy litigation. Mr. Willett represents prisoners in Guantanamo Bay on a pro bono basis. (His lecture at the 2006 EPIIC symposium, *So Who's at Guantanamo Anyway?*, can be heard in its entirety at www.epiic.org.)

Alberto Mora and Michael Posner were presented with the Dr. Jean Mayer Global Citizenship Award at the panel.

The Mock Senate and Mock Supreme Court Hearings were held in March in Washington, DC at the Law Library of Congress. The Congressional hearing, which explored warrantless wiretapping, was an opportunity for students to think about "inherent" presidential powers and understand their impact on the Constitution, separation of powers, and checks and balances. The eavesdropping on communications by the National Security Agency provides a compelling and interesting case study to investigate these issues more broadly and deeply. IGL students were joined by students from the Tufts Debate Team, the US Military Academy, and the US Naval Academy to represent the roles of senators and witnesses to debate the issues at hand. The hearing of the Congressional Oversight Committee was presided over by Louis Fisher, Senior Specialist in separation of powers with the Congressional Research Service of the Library of Congress, and Bryan Bachner, the Assistant Director of the Directorate of Legal Research for International, Comparative, and Foreign Law at the Law Library of Congress.



The Supreme Court Hearing was an appeal focusing on the Federal District's Court decision on the constitutionality of wire tapping in the national security context. Issues covered included the Fourth Amendment pertaining to search and seizure, wire tapping, the inherent constitutional powers of the president, and statutory authority. This exercise served as an introduction to judicial process issues and appellate advocacy techniques. The exercise looked at the August 2006 decision by U.S. District Judge Anna Diggs Taylor striking down the President's national security wiretap plan. The goal of the role-playing exercise was to have the participants experience an appellate oral argument and to think about and analyze the differences between debate in the public policy and political arena and deliberation in a judicial setting.

The trip to Washington, DC also included an Insider's Tour of the Supreme Court; a White House Briefing at the Eisenhower Executive Office Building with Frances Townsend, Assistant to the President for Homeland Security and Counterterrorism; a special rare book display in the Law Library Conference Room which included the Magna Carta, the Declaration of Independence, and the Emancipation Proclamation; and a seminar on "inherent" presidential powers with Louis Fisher.

The itinerary in Washington was organized by . Rubens Medina, the Law Librarian of Congress; Bryan Bachner; Leon Scioscia, Special Assistant to the Law Librarian; Alisa Carrel, of the Law Library of Congress; and Professors Stephen Wermiel and Daniel Marcus of the Washington College of Law at American University.

In February 2007, the international legal scholars of the Law Library of Congress participated in the EPIIC symposium, “Global Crises: Governance and Intervention.” Professor Michael Glennon of the Fletcher School helped prepare the student for the simulations. Support for the National Security and Civil Liberties Program was provided by the Office of the Dean of Undergraduate Education and the Merrin Family Fund.

Tufts Chapter of Physicians for Human Rights

This year, the IGL initiated a Tufts Chapters of Physicians for Human Rights that extended beyond the medical school to include undergraduates. The first effort of this new chapter was to hold a pre-conference event before the annual Physicians for Human Rights Student Conference in November. The day featured two panels and two photography presentations (coordinated by EXPOSURE). The first panel looked at “Avian Flu and Risk Analysis” and featured David Dapice, Professor of Economics at Tufts University; David Gute, Professor of Civil Engineering at Tufts University; Bela Matyas, Director of the Massachusetts State Epidemiology Program; and Elena Naumova, Director of the “Tufts Initiative for Forecasting and Modeling of Infectious Diseases” at the Tufts School of Medicine. The second panel focused on



“Past Pandemics and Lessons Learned: SARS and HIV/AIDS”, and featured Panther Alier, a Sudanese refugee and Board Member of the Sudanese Education Fund; Edith Balbach, Director of the Community Health Program at Tufts; Anne De Groot, Director of the TB/HIV Lab, Brown University; George Saperstein, Professor at the Cummings School of Veterinary Medicine at Tufts University. The two photography presentations were: “Perilous Light: Photography and the Ethics of Representing Suffering from a Distance” by Fuyuki Kurasawa, associate professor of sociology at York University in Toronto; and a compilation of the work on global health of the photographers from the VII photo agency: Alexandra Boulat (Paris), Ron Haviv (Darfur), Gary Knight (India), John Stanmeyer (Indonesia), and James Nachtwey (Agent Orange).

Next Steps for Students

Following graduation or during their summer break, the students that the IGL works with pursue a broad range of interesting opportunities, a number of which are arranged or inspired by the Institute.

A sample of plans for graduating seniors:

- Working for Projects for Peace in Kiribati
- Fulbright Scholarship to Argentina
- Working on Governor Bill Richardson’s Presidential Campaign
- Dutko Fellowship at the Center for American Progress in Washington, DC
- Program Associate at the Council on Foreign Relations in New York
- Research Associate at the Stockholm Environmental Institute
- Pursuing an M.A. in French Language and Civilization through New York University in Paris
- Working at the Mexican Institute for Family and Population Research (IMIFAP) in Mexico City
- Humanity in Action Fellowship in the Netherlands, Summer 2007

- Pursuing an M.A. through The Johns Hopkins University and the Peace Corps, 2008-2011
- Fulbright Scholarship to Bosnia-Herzegovina
- Working in Tokyo as an Associate Consultant for Bain & Company
- Pursuing a J.D. at the University of Pennsylvania Law School
- International Center for Conciliation (ICFC) Fellow and Project Manager in Phnom Penh, Cambodia
- Yearlong intensive Chinese language study in Shanghai
- Editorial Intern, Washinton Bureau, Orange County Register
- Internship with NGO GARIWO in Sarajevo, Bosnia Herzegovina
- Internship with Africa Action in Washington, DC

A sample of plans for returning students:

- Conducting thesis research in Kampala and Northern Uganda – a gender analysis of transitional justice mechanisms
- Working for Democrats Abroad and Club de Madrid
- Tufts Summer Scholar with an internship at the Berkman Center for Internet and Society at Harvard Law School
- Internship with Greenbelt Alliance downtown doing greenbelt analysis, GIS mapping and policy planning
- Studying Arabic in Yemen
- Participating in US Air Force ROTC training
- Internship with USAID
- Internship with the American Jewish Committee
- Conducting research in Bosnia Herzegovina on “Accountability and Rule of Law Culture in the Republika Srpska” through the International Relations Borghesani Prize
- Working at the World Council for Corporate Governance
- Volunteering at a Glenmary Mission Camp for foster children in Mississippi
- Internship in Siuna, Nicaragua doing research with a women’s organization gathering information on violence against domestic workers
- Researching migration issues in Nepal and on the US-Mexico border: looking at Bhutanese and Tibetan refugees in Nepal and doing a comparative analysis of immigration issues with undocumented migrants from Mexico
- Working for a financial planning firm in Shanghai
- Volunteering at China Care in Beijing
- Internship with the Foreign Policy Association in New York
- Internship with Save a Child’s Heart in Tel Aviv, Israel
- Working on a documentary film in Uganda
- Internship with Lux Capital, a venture capital firm that invests in renewable energy and nanotechnology
- Internship with the Inter-American Foundation in Arlington, VA

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